

London Health and Care Devolution Programme Board

Terms of reference

1. Introduction

In December 2015, the London Health and Care Collaboration Agreement and London Devolution Agreement set out commitments by health and care partners across London, national bodies and central government to health and care devolution in London. Key aspects of these agreements include:

- Focus on prevention, health and care integration and estates;
- Action at local, sub-regional and London level;
- Commitment to test elements of devolution at different spatial levels in London through a series of pilots; and
- Co-development of devolution and reform in partnership with central government and national bodies.

The governance of the next phase of work will reflect local, sub-regional and pan-London working based on the principle of subsidiarity, with decisions taken at the lowest appropriate level. The local and sub-regional pilots will form the heart of the set up phase, testing how the principles of greater collaboration, integration and devolution are applied in practice.

As described in the London Health and Care Collaboration Agreement, the Devolution Programme Board will provide London-level coordination of health and care devolution.

2. Purpose and objectives

The Devolution Programme Board – as a group – will provide guidance on the leadership, oversight, direction and delivery of all the aspects of the London health and care programme. The Devolution Programme Board will provide broad London-level governance in order to:

- Exercise appropriate pan-London functions from the London Partners agreement with central government and national bodies and oversee the development of those areas of devolution where partners agree pan-London working is desirable;
- Set up London health and care devolution: Support the devolution pilots in their development of the business cases for full devolution at sub-regional and local levels and extrapolate learnings from pilots which can inform and shape wider transformation initiatives at borough level and sub-regional health economies
- Facilitate links to national bodies to support the devolution pilot;
- Consider equity for populations within and between pilots, and across London boundaries;
- Oversee delivery of the Better Health for London ambitions and commitment to the vision set out in the Five Year Forward View.

The Devolution Programme Board will:

- Provide advice and guidance to the devolution programme, informing key decisions and resolution to any issues escalated;

- Provide visible commitment to health and care devolution in London, promoting effective communication of the goals and progress of the programme;
- Set broad priorities for the devolution programme and ensure alignment across devolution pilots, including where these impact negotiations with central government and national bodies;
- Consider advice and recommendations of the devolution support team;
- Ensure that all parts of the programme receive sufficient focus and input;
- Provide guidance on any proposed scope changes; and
- Communicate with respective organisations and membership and other key stakeholders where appropriate and as necessary.

These functions will evolve as the set up phase draws to an end and devolution is implemented. The governance arrangements will therefore also change.

3. Scope

The activities of the Devolution Programme Board will be informed by:

- The support requirements of the devolution pilots;
- Negotiated devolution of powers, resources and decision-making from national bodies and central government; and
- Public, stakeholder and expert engagement.

Core activities are expected to be:

- Support and learn from pilots, guided by the stated and evolving needs of the pilots;
- In partnership with pilot leadership, negotiate with central government and national bodies as appropriate to unlock devolution;
- Support and inform the leadership for health and care devolution in London;
- Provide strategic input into estates considerations;
- Support engagement with key stakeholders, supporting local and sub-regional engagement; and
- Provide strategic input to enable scaling of devolution across London and identify the impact on health, clinical and financial sustainability of health and care at a London level.
- Provide regular updates to the London Health Board to facilitate political oversight.

4. Members

All members of the Devolution Programme Board are required to declare any professional or personal interests which may affect their contributions to the Board. These interests should be declared and reviewed as and when they occur. The Devolution Programme Board is made up of two representatives of each constituent partner within the London Health Board. The Board will be made up of the following regular members or their nominated deputies:

(a) London partners:

- London local authorities:
 - Will Tuckley – CELC Health Lead; Devolution Programme Board Chair
 - John O’Brien – Chief Executive, London Councils
- London CCGs:
 - Marc Rowland – Chair, London Clinical Commissioning Council
 - Andrew Eyres – Chair, London CCG Chief Officers Group
- NHS England London Region:
 - Anne Rainsberry – Regional Director
 - David Slegg – Regional Finance Director
- Greater London Authority:
 - Jeff Jacobs – Head of Paid Service
 - Amanda Coyle – Director, Health and Communities
- Public Health England London Region:
 - Yvonne Doyle – Regional Director
 - Marilena Korkodilos – Deputy Regional Director

(b) Invited national partners:

- NHS Improvement: Mark Turner and Andrew Hines - Joint Acting Executive Regional Managing Directors (London)
- NHS England: Sam Higginson – Director of Strategic Finance
- Public Health England: Richard Gleave – Deputy Chief Executive
- Department of Health: Sam Lister – Director of Communications
- HM Treasury: Paul Doyle – Deputy Director
- Other central government partners as appropriate

(c) Other attendees:

- Devolution Programme Director: Nabihah Sachedina
- Healthy London Partnership: Shaun Danielli – Programme Director

The preferred method of provider engagement and involvement will be discussed with providers.

5. Accountabilities

The Devolution Programme Board is accountable to the London Health Board. The Devolution Programme Board will provide assurance to all parties that the key objectives are being met and that the programme is performing within the boundaries and principles set by the Agreement.

The Devolution Programme Board will not have statutory or legal responsibilities but will provide strategic guidance and support of the devolution programme, including supporting the devolution pilots. The Devolution Programme Board will not affect or replace the statutory responsibilities and accountabilities of each partner. The Devolution Programme Board will also be accountable to the individual Parties of the Agreement through their respective membership.

6. Conduct of meetings

Quorum is 50 per cent plus one. Meetings will occur initially on a monthly basis. Meetings will be held at City Hall. Each member, or their nominated deputy, is expected to attend all scheduled meetings. Meetings will be minuted.

7. Review

The review of the Terms of Reference will occur in April 2017 or sooner if required, for example if delegated or devolved budgets are to be granted to London, requiring statutory responsibilities.