

REQUEST FOR DMPC DECISION – PCD 238

Title: Crime and Disorder Grant to the London Borough of Haringey to fund a number of projects from the Performance Reward Grant

Executive Summary:

This paper is requesting the approval of a project proposal and expenditure plan for the Performance Reward Grant and the subsequent awarding of a grant to the London Borough of Haringey to fund the projects in the proposal that they will be leading.

Following extensive consultation between the MPS and the London Borough of Haringey (LBH), this report contains details of a proposed expenditure plan on projects over a 2 year cycle beginning at the start of the 2017/18 financial year.

The proposals are to be delivered in the context of the Mayor's Police and Crime Plan 2017-2021 and are aligned to meet the Plan's strategic priorities of:

- Tackling violence against women and girls, and
- Building a better police service for London through
 - > tackling the crime and safety problems that most concern local residents,
 - > increasing trust and confidence in the MPS, and
 - > supporting Business Crime Reduction Partnerships to make London a better, safer place to work and do business.

Recommendation:

The DMPC is asked to;

- approve the project proposal and expenditure plan for the Performance Reward Grant of £577,803
- approve a grant of £471,591 to the London Borough of Haringey to fund the projects in the proposal that they are responsible for leading

Deputy Mayor for Policing And Crime

I confirm I have considered whether or not I have any personal or prejudicial interest in this matter and take the proposed decision in compliance with the Code of Conduct. Any such interests are recorded below.

The above request has my approval.

Signature

Spine Under

Date

01/11/17

PART I - NON-CONFIDENTIAL FACTS AND ADVICE TO THE DMPC

Decision required – supporting report

1. Introduction and background

- 1.1. Haringey Borough Operational Command Unit (BOCU) has been awarded a Performance Reward Grant (PRG) from the Department for Communities and Local Government, which can be used to fund projects within the local area. There are no restrictions on how this funding can be spent. The PRG funding of £577,803 is split into capital and revenue with £211,326 available for capital expenditure and £366,477 available for revenue expenditure.

2. Issues for consideration

- 2.1. Following extensive consultation between the MPS and the London Borough of Haringey (LBH) it has been agreed that, in line with the priorities in the LBH Corporate Plan 2015/18 and the Community Safety Partnership Strategy 2013/17, the PRG should be used to address two strategic priority areas:

- Tackling violence against women and girls, and
- Building a better police service for London through
 - > tackling crime and safety problems that most concern local residents,
 - > increasing trust and confidence in the MPS, and
 - > supporting Business Crime Reduction Partnerships to make London a better, safer place to work and do business.

- 2.2. Project delivery will be through the Community Safety Partnership (CSP) overseen by a Performance Management Group.

3. Financial Comments

- 3.1. Haringey has been awarded a Performance Reward Grant (PRG) from the Department for Communities and Local Government, to be used over a period of two years from 2017/18 to 2018/19. The balance of the PRG funding of £577,803 is split into capital and revenue with £211,326 available for capital expenditure and £366,477 available for revenue expenditure.

4. Legal Comments

- 4.1. This report seeks MOPAC's approval to provide a grant of £471,591 to the London Borough of Haringey to fund a number of projects being led by LBH under a joint initiative with the MPS.
- 4.2. Under Schedule 3 Paragraph 7 of the Police Reform and Social Responsibility Act 2011 ("2011 Act") MOPAC may do anything which is calculated to facilitate, or is conducive or incidental to, the exercise of the functions of the Office which includes entering into contracts and other agreements (whether legally binding or not). Making a crime and disorder reduction grant is a legally binding agreement which is justified by the fact that it will secure, or contribute to securing, crime and disorder reduction within the Metropolitan Police District ("MPD") and this is within the exercise of MOPAC's functions.
- 4.3. Paragraph 4.8 of the MOPAC's Scheme of Consent and Delegation provides the DMPC with delegated power to approve the strategy for the award of individual grants and/or the award of all individual grants whether to secure or contribute to securing crime reduction in London or for other purposes.

5. Equality Comments

- 5.1. The equality and diversity impact of the projects will be continuously monitored by the Community Safety Partnership with checks and balances from the Executive Performance Management Board.

6. Background/supporting papers

- 6.1. MPS Crime and Disorder Reduction Grant request

Public access to information

Information in this form is subject to the Freedom of Information Act 2000 (FOIA) and other legislation. Part 1 of this form will be made available on the MOPAC website within 1 working day of approval. Any facts/advice/recommendations that should not be made automatically available on request should not be included in Part 1 but instead on the separate Part 2 form. Deferment is only applicable where release before that date would compromise the implementation of the decision being approved.

Part 1 Deferral:

Is the publication of Part 1 of this approval to be deferred? NO

Part 2 Confidentiality: Only the facts or advice considered as likely to be exempt from disclosure under the FOIA should be in the separate Part 2 form, together with the legal rational for non-publication.

Is there a **part 2** form – No

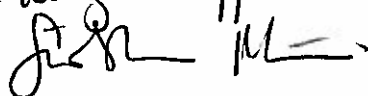
ORIGINATING OFFICER DECLARATION:

Head of Unit: The Director IOM, Programmes and Neighbourhoods Directorate has been consulted on this proposal.	✓
Legal Advice: The MPS legal team has been consulted on the proposal.	✓
Financial Advice: The Chief Financial Officer has been consulted on this proposal.	✓
Equalities Advice: No Equality and Diversity issues identified.	✓

OFFICER APPROVAL**Chief Executive Officer**

I have been consulted about the proposal and confirm that financial, legal and equalities advice has been taken into account in the preparation of this report. I am satisfied that this is an appropriate request to be submitted to the Deputy Mayor for Policing and Crime.

Signature

with delegated approval


Date

26/10/17

Report for Investment and Advisory Board on 6 July 2017

CRIME AND DISORDER REDUCTION GRANT TO THE LONDON BOROUGH OF HARINGEY TO FUND A NUMBER OF PROJECTS FROM THE PERFORMANCE REWARD GRANT

Report by Assistant Commissioner, Territorial Policing on behalf of the Commissioner

EXECUTIVE SUMMARY

In 2011 Haringey Borough Operational Command Unit (BOCU) received a Performance Reward Grant (PRG) from the Department for Communities and Local Government, which can be used to fund projects within the local area.

Following extensive consultation between the MPS and the London Borough of Haringey (LBH), this report contains details of a proposed expenditure plan on projects over a 2 year cycle beginning at the start of the 2017/18 financial year.

Whilst this grant was allocated some time ago, it is to be delivered in the context of the Mayor's Police and Crime Plan 2017-2021 and is aligned to meet the Plan's strategic priorities of:

- Tackling violence against women and girls, and
- Building a better police service for London through
 - > tackling the crime and safety problems that most concern local residents,
 - > increasing trust and confidence in the MPS, and
 - > supporting Business Crime Reduction Partnerships to make London a better, safer place to work and do business.

The proposed projects are outlined in more detail in Appendix 1 of this report, and are focused on high crime, socially deprived or demanding priority wards within the LBH.

A. RECOMMENDATIONS - That

1. The Deputy Mayor for Policing and Crime approves the project proposal and expenditure plan for the Performance Reward Grant of £577,803.
2. The Deputy Mayor for Policing and Crime approves a grant of £471,591 to the London Borough of Haringey to fund the projects in the proposal that they are responsible for leading.
3. A MOPAC representative is invited to the Haringey Community Safety Partnership.

B. SUPPORTING INFORMATION

1. Haringey BOCU has been awarded a Performance Reward Grant (PRG) from the Department for Communities and Local Government, which can be used to fund projects within the local area. There are no restrictions on how this funding can be spent. The PRG funding of £577,803 is split into capital and revenue with £211,326 available for capital expenditure and £366,477 available for revenue expenditure.
2. Following extensive consultation between the MPS and the London Borough of Haringey (LBH) it has been agreed that, in line with the priorities in the LBH Corporate Plan 2015/18 and the Community Safety Partnership Strategy 2013/17, the PRG should be used to address two strategic priority areas:
 - Tackling violence against women and girls, and
 - Building a better police service for London through
 - > tackling crime and safety problems that most concern local residents,
 - > increasing trust and confidence in the MPS, and
 - > supporting Business Crime Reduction Partnerships to make London a better, safer place to work and do business.
3. The MPS and LBH have produced a project proposal that provides further details regarding the projects that will address the priority areas, which is attached at Appendix 1.
4. Project delivery will be through the Community Safety Partnership (CSP) overseen by a Performance Management Group. The Co-Chairs of the CSP (Cllr Eugene Ayisi – Cabinet Member for Communities and Detective Chief Superintendent Helen Millichap) will manage delivery of the project proposal to ensure that the overall strategic objectives are met. At the end of each financial year expenditure and outcomes will be reported to the CSP Board (which includes many statutory partners e.g. Joanne McCartney, London Assembly).
5. The projects assume sustainability and capacity building for the future where possible. They also complement Haringey BOCU's newly agreed mandatory and local priorities, related partnership delivery plans and LBH's 2017/18 MOPAC bid under the London Crime Prevention Fund (LCPF)¹ to support prevention and early help initiatives.
6. All the projects address key PCP priority areas and have been chosen because they represent value for money and demonstrate partnership working, whilst building public confidence and reducing victimisation and offending.

¹ London Borough of Haringey Council LCPF 2017/18 funding allocation - £781,000 per annum:

- Integrated Offender Management - £88K
- Integrated Gang Unit – £245K
- Domestic Violence projects - £103K
- ASB Victim Support - £24K for Haringey (joint project with LB Hackney)
- Drug Intervention Project allocation - £321K

Note: re above allocation - this is to reduce by 33% for 2018/19 and concurrent with pan-London co-commissioning arrangements under development.

C. OTHER ORGANISATIONAL & COMMUNITY IMPLICATIONS

Equality and Diversity Impact

1. The equality and diversity impact of the projects will be continuously monitored by the Community Safety Partnership with checks and balances from the Executive Performance Management Board.
2. The strategic theme of tackling violence against females is a statistically evidenced risk driven project and must be focused towards the female gender (adults – domestic violence and sexual servitude, girls – predatory & sexual vulnerability)
3. A significant gap has persisted for many years in both the confidence and satisfaction experienced by people of different ethnicities in Haringey and the PRG delivery plan is designed to address this issue. The strategic theme of building a better police service for London will seek to improve cohesion across the borough.

Financial Implications / Value for Money

1. Haringey has been awarded a Performance Reward Grant (PRG) from the Department for Communities and Local Government, to be used over a period of two years from 2017/18 to 2018/19. The balance of the PRG funding of £577,803 is split into capital and revenue with £211,326 available for capital expenditure and £366,477 available for revenue expenditure. The money is currently held within the MPS in TP Partnership Reserves for exclusive use within Haringey, as per the terms of the grant.
2. The MPS and LBH have produced a detailed expenditure plan for each of the projects under the two strategic priority areas (see Appendix 1). Each project will be led by either the MPS or LBH and there is a need to transfer £471,591 by way of a grant to LBH to enable them to effectively fund the projects under joint MPS/LBH partnership. This is a significant proportion of the overall PRG which reflects the administrative infrastructure in place within the Local Authority to support delivery of many of the project proposals. The residual of £106,212 will remain with the MPS to cover projects including seasonal night lights and improving communications, publicity and key confidence in key wards.
3. There are no ongoing revenue or maintenance cost implications for any of the projects beyond the two year funding programme apart from onward costs for the maintenance and relocation of the CCTV cameras which LBH have agreed to fund. The commitment by LBH to cover the onward cost of the CCTV cameras will form part of the grant agreement.
4. The budget for the grant and expenditure plan is currently sitting within TP reserves and will be drawn down when the grant and project proposal have been agreed.

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5. The table below shows the capital and revenue expenditure by project:

Project	Capital expenditure (£)	Revenue expenditure (£)	Total (£)
Tackling violence against women and girls			
Violence Against Women and Girls campaign inc Child Sexual Exploitation		9,265	9,265
Personal safety devices for victims of violence against woman and girls	10,500		10,500
Commission proven perpetrator programmes for DV offenders		10,000	10,000
Building a better police service for London			
Seasonal Night Lights		28,000	28,000
Improving communications, publicity, and confidence inc. Hate Crime reduction		78,212	78,212
To keep children and young people safe through reducing knife and gun crime; to reduce crime and ASB			
Joint Tasking Investment	49,588	167,700	217,288
CCTV	102,060	48,300	150,360
Business Crime Reduction Partnership/Business Improvement District	49,178	25,000	74,178
Total	211, 326	366,477	577,803

Legal Implications

1. This report seeks MOPAC's approval to provide a grant of £471,591 to the London Borough of Haringey to fund a number of projects being led by LBH under a joint initiative with the MPS.
2. Section 9 of the Police Reform and Social Responsibility Act 2011 ("2011 Act") which gave the power to make a crime and disorder grant was repealed by Section 181(1) and Schedule 11, Paragraph 98 of the Anti-social Behaviour, Crime and Policing Act 2014.
3. However, under Schedule 3 Paragraph 7 of the Police Reform and Social Responsibility Act 2011 ("2011 Act") MOPAC may do anything which is calculated to facilitate, or is conducive or incidental to, the exercise of the functions of the Office which includes entering into contracts and other agreements (whether legally binding or not). Making a crime and disorder reduction grant is a legally binding agreement which is justified by the fact that it will secure, or contribute to securing, crime and disorder reduction within the Metropolitan Police District ("MPD") and this is within the exercise of MOPAC's functions.
4. MOPAC has an obligation pursuant to Schedule 1 Paragraph 3(g) of the Elected Local Policing Bodies (Specified Information) Order 2011, as amended, to publish information as to each item of expenditure exceeding £500, including the recipient of the funds, the purpose

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of the expenditure and the reason why the body or chief officer (as the case may be) considered that good value for money would be obtained.

5. Paragraph 4.8 of the MOPAC's Scheme of Consent and Delegation provides the DMPC with delegated power to approve the strategy for the award of individual grants and/or the award of all individual grants whether to secure or contribute to securing crime reduction in London or for other purposes.

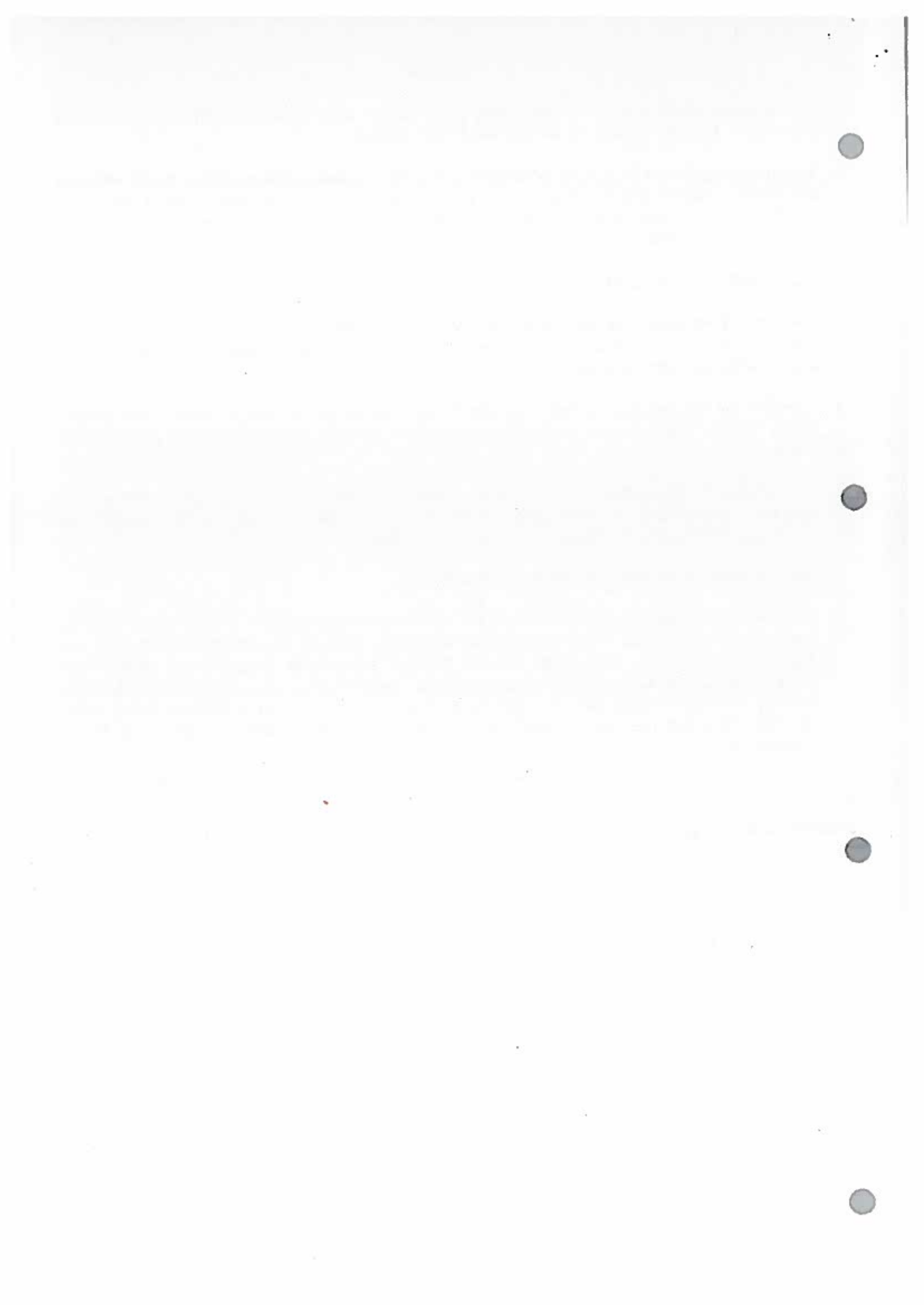
Consultation undertaken

1. The Project Proposal has been approved by the former MPS Area Commander Lucy D'Orsi, Haringey BOCU Commander Detective Chief Superintendent Helen Millichap and the Independent Advisory Group.
2. Consultation has taken place with key LBH Executives including Chief Executive and Leader of the Council Claire Kober, the relevant Assistant Director, Head of Service and Cabinet members.
3. Consultation has also taken place with members and partners from Haringey's Partnership Tasking Group and local businesses in respect of the project involving the Business Crime Reduction Partnership and Business Improvement District.

Risk (including Health and Safety) Implications

1. The risk of not awarding the PRG to LBH could potentially lead to a downward trend in community confidence. Haringey confidence levels have slowly improved over the last quarter from 57% - 61% after recent funded partnership engagement work. This demonstrates how additional funding could help the Borough to surpass the MPS average of 68%. The two strategic priority areas have been carefully chosen to address those areas of business which have been identified as a priority with significant implications of risk to confidence.

Report author: Superintendent Nigel Brookes, Haringey BOCU



Appendix 1: Performance Reward Grant Project Proposal

Projects		Key Considerations							
Strategic Outcome area	Description & Aim	Year 1 2017/18 (£)	Year 2 2018/19 (£)	Total (£)	Capital (C) or Revenue (R)	Objectives	Links to CSP Strategy 2013/17 & LBH Corporate Plan 2015/18	Lead/s	Any other services able to deliver &/or Match funding. Comments
1. Tackling violence against women and girls (Total for priority £29,764.54 of total fund)	<p>1.1 Violence Against Women and Girls (VAWG) Publicity Campaign and materials:</p> <p>The Borough needs a distinct VAWG "brand" and range of information materials for victims and members of the public to name the issue, highlight warning signs and outline support available</p>	9,264.54	0	9,264.54	R	Borough branded VAWG campaign designed and launched with an array of complementing resources – including the white ribbon campaign	Outcome 3 & Priority 3.1, 3.4	LBH	

Appendix 1: Performance Reward Grant Project Proposal

Summary

A violence against women and girls strategy has been launched in November 2016.

We need to raise awareness within the community via a communications campaign to highlight violence against women and girls and child sexual exploitation together with the support/services available. Given the agenda a diverse campaign is envisioned that names the problem but also have specific targeted campaigns for men/boys/those concerned about their behaviour, friends/family/neighbours, young people. A distinctive and recognisable violence against women and girls "brand" is needed which subsequent targeted campaign work will link to and reflect. Along with a standard help card and poster initially, a range of materials are needed to help support contact and engagement with the community and victims. This will include items such as lip balms, nail file, pens. These will be distributed at events where members of the public will be present.

We work within the Mayor of London's Violence against Women and Girls (VAWG) Strategy and our wider work with MOPAC's VAWG Team has informed the strategy that we are launching. Crucially, this work will be delivered in partnership with Haringey Children's Services and the borough's secondary and primary schools. The campaign will be about developing a coordinated community response to ending violence against women and girls which fits within the commitments in MOPAC's Strategy.

Costings

Logo concept	Design	£450.00
A3 Poster	Artwork Print A3 poster x 500	£22.50 £40.00
A5 Flyer	Artwork Print A5 flyer x 3000	£25.00 £107.29
A6 help cards	Artwork Print A6 help cards x 3000	£13.75 £70.00
VAWG branded engagement materials	x 1500	£1686
JCDecaux		£1,350.00

Appendix 1: Performance Reward Grant Project Proposal

Short video film production Stall hire various locations Professional photography	1 month x 3	£2500.00 £1500.00 £1500.00					
Total: £9,264.54							
<p>1.2 Personal safety devices for victims of violence against women and girls:</p> <p>Ensure that victims discussed at the Multi Agency Risk Assessment Conference (MARAC) have access to personal safety devices (TEC SOS phone which upon the press of a button initiates a 999 call and</p>	10,500	10,500	C	<p>TEC SOS phones and a personal safety alarm to be offered and available for every Multi Agency Risk Assessment Conference (MARAC) victim.</p> <p>Phase 2 pilot via improved technology provision</p>	Outcome 3 & Priority 3.1, 3.4	LBH (with support from MPS)	<p>Publicity campaign and materials, TEC SOS phones (upon press of a button initiates a 999 call) and personal safety alarms all considered to be products/equipment to be given away (however Tec SOS phones can be returned)</p>

Appendix 1: Performance Reward Grant Project Proposal

a personal safety alarm). Personal alarms also available for community engagement events to raise awareness of VAWG						
Summary To increase provision of TEC SOS phones for high risk victims of Domestic Violence (DV). To have available stock of personal safety alarms to provide a supply to violence against women and girls voluntary sector groups in Haringey to distribute to clients – this will include the following services, Independent Domestic Violence Advisors (IDVA), refuges, Solace Floating Support, IMECE Women’s Centre, Victim Support and Hearthstone. In addition, London Borough of Haringey (LBH) to have a supply of alarms to give to members of the public at events.						
Costings 50 x TEC SOS phones £120 per handset, £3.00 a month rental for 24 months = £9600 (for 2 years provision) paid in one sum. 300 personal safety devices = £900 Total £10,500						

Appendix 1: Performance Reward Grant Project Proposal

	5,000	5,000	10,000	R	Reduce harm to young women; significantly prevent further offending; contribute towards rehabilitation ambitions; agreed completion rate	LBH (Community Safety Team (CST) & Children Services to assist)	This investment is able to lever in a higher match of £112,500 from Children Services over 3 years starting Q4 2015/16. Provides courses to perpetrators identified through the MARAC
	<p>1.3 Commission proven perpetrator programmes for DV offenders</p>						
	<p>Summary</p> <p>A programme/service has now been commissioned which meets a significant gap. The programme has been tendered to Domestic Violence Intervention Project (DVIP), commencement tbc. The MPS has been involved in the multi-agency commissioning leading this project (including Children's Services, Probation, LBH Community Safety/Public Health). The programme will be co-located in Children's Services safeguarding and support service but will include a self-referring route as well as training and briefing for professionals and practitioners. We hope to use the programme to inform the development of a champions programme targeting men in the community, respond to violence against women and girls</p>						

Appendix 1: Performance Reward Grant Project Proposal

and develop referral routes with drug and alcohol services.

The programme is jointly commissioned across police, council and partnership agencies specialising in children and young people's services (targeted support and the support and protection teams) as well as with the violence against women and girls partnership.

Costings

The funding of the programme will be managed by LBH with oversight through the Co-Chairs of the CSP and the MPS maintaining control through the grant agreement. Top up funding has been agreed with Children's Services & MOPAC/LBH Community Safety.

Total (from PRG) £10,000

<p>2. Building a better police service for London –</p> <p>i. tackling the crime and safety problems that most concern local residents,</p> <p>ii. increasing</p>	<p>2.1 Seasonal Nights Lights: Continuation from 2014, 2015 and 2016. E.g. weekly/periodic events held in different clusters which involve activities within the community</p>	14,000	14,000	28,000	R	Improve public confidence by 10% over 2 years	Outcomes 1, 2 & 4 & Priority 3.1, 3.5	MPS	We need to build in the resource capacity to pay for ad hoc comms /marketing materials to enhance both tasking and seasonal campaigns
<p>Summary</p>									
<p>Seven priority wards. This will provide £2,000 per ward (£28k for 2 years in total). It follows the £12,000 funding from MOPAC for the summer of</p>									

Appendix 1: Performance Reward Grant Project Proposal

2016; and is to support seasonal activities for these wards. This work is to include activities, entertainment and refreshments in support of community engagement to address confidence.

Haringey's confidence levels have been at or near the bottom in the MPS starting at 57%, placing Haringey Borough Command Unit (BCU) significantly below MPS average of 68%. Haringey's Borough Commander is currently leading on development of a new Confidence Board. This will be supported with a new internal engagement strategy and how core business is delivered by Haringey Police, including new policies and processes around partner and public engagement. The PRG funding will permit high profile public events designed to engage with the public on a level never seen before. This will be one of our many tactical options under the new engagement strategy. The proposed events will be themed to public demand and will have more emphasis around public confidence and satisfaction.

Costings

£28,000

trust and confidence in the MPS (Total for priority £473,860.46 of total fund)								
2.2 Joint tasking investment: Around the key 7 wards outlined in the plan (Bruce Grove, Tottenham Hale, Tottenham Green, Noel Park, Northumberland Park,	£108,644 (inc. £24,794 C)	£108,644 (inc. £24,794 C)	217,288	C* & R *See final column	To contribute towards reduction in crime and ASB – 10% over 2 years (complementing 4 year 20% reduction target which began in	Outcome 5 & Priority 3	MPS & LBH	Problem solving of area based issues using MPS Dev' Plan process to capture agreed Taskings/Actions *NB: Of overall £217,288 £49,588 is capital & £167,700 revenue

Appendix 1: Performance Reward Grant Project Proposal

<p>Woodside & Muswell Hill) to reduce ASB & crime, prevent further reoffending and raise confidence. To include partnership enforcement action. This would provide additional funding for further projects and resources that are bid for at the TTCG meetings. Leads: Joint Tasking Chairs</p>		<p>2013)</p>		<p>Capital projects could include, e.g. lighting improvements LBH to hold budget</p>
<p>Summary</p> <p>Leads: Partnership Problem Solving Group (PPSG) Chairs (budget to be held by London Borough of Haringey)</p> <p>Embedded within the joint police/council partnership tasking framework, this section of the delivery plan has two objectives: i, to support the strategic priority to keep children and young people safe through reducing knife and gun crime; ii, to reduce crime and ASB, prevent further reoffending and raise public confidence. To include partnership enforcement action. This would provide additional funding for further projects and</p>				

Appendix 1: Performance Reward Grant Project Proposal

resources that are bid for at the Partnership Tasking meetings.

The funding total (£217,288) is to be divided up into a monthly amount for PPSG Chairs to agree and distribute accordingly. Problem-solving work in jointly identified areas of concern may include actions such as minor environmental improvements, e.g. lighting. The terms of the grant are compatible with this. The Council is to account for the funding allocated to the joint Chairs. Periodic progress reports will be presented to TTCCG, outlining details of work undertaken against the available budget and the successes of outcomes are achieved.

The proposed process is to include work to address issues the group identifies and proposals put forward by relevant teams, i.e. via lead officers, presented to the group. This is to be captured via a template similar to the MPS Development Plans and is to include agreed Taskings/Actions with clear plan owner/s, timeframes, costs and outcomes.

PPSG Chairs may require additional resource to support projects and operations within the scope of this application request. This may include staffing resource requirements where overtime is necessary to deliver bespoke policing services that could not ordinarily be achieved within core business.

There is also scope to use amounts of the funding for small problem solving initiatives to improve the environment to enhance the revenue element. An example of this would be employment of a handy person for 15 hours to fit locks to vulnerable premises in a specific block of flats. Both spends would be justified as within the spirit of the grant.

The co-chairs (police and LBH) would allocate an amount available for each quarter to be bid for which would maximise the number of diverse projects that communities would benefit from this grant with a view to this not being solely for overtime.

Appendix 1: Performance Reward Grant Project Proposal

Costings									
£217,288 (and as above)									
2.3 CCTV Strategic investment in cameras in key wards (e.g. Bruce Grove, Tottenham Hale, Tottenham Green, Noel Park, Northumberland Park, Woodside & Muswell Hill) to add value to existing fixed camera provision and partnership tasking work	£126,210 C&R	£24,150 R	150,360	C&R* See final column	To assist work to detect and prevent crime and ASB/improve public confidence	Outcomes 1&5 & Priority 3.1, 3.5	LBH	Note: This purchase price would include the normal annual costs associated with maintenance and data transmission for years one and two. *It is also proposed that costs of relocations of cameras (2 per camera per year) be allocated via revenue funding (£48,300 of overall £150,360). See table in summary document.	
Summary									
Haringey's existing CCTV camera network is primarily composed of static cameras located along the Town Centre High Roads of the relevant									

Appendix 1: Performance Reward Grant Project Proposal

areas. Images from and control of these cameras is undertaken at the CCTV control room currently located at Ashley Road depot in Tottenham. While the existing cameras are fully functional (Pan, tilt and zoom), linked to the CCTV control room giving the ability for operators to monitor 24 hours a day and able to provide images in real time to colleagues at the local police they do have the disadvantage common with all fixed position CCTV. Over time persons of interest learn the locations and sight lines of these cameras and will actively avoid them resulting in on many occasions merely localised displacement of criminal or anti-social activities.

It is proposed to purchase seven re-deployable CCTV cameras which can be moved from location to location relatively quickly in response to arising issues or the previously mentioned displacement. Due to the age of the current CCTV system control and recording equipment these cameras cannot be fully integrated into the recording and control systems. This will be addressed by providing a temporary control facility to be based at the CCTV control room thereby giving the facility for the cameras to be proactively operated for specific operations or tasking. This will be fully addressed during the construction of the proposed new CCTV control room and associated equipment renewal which will then allow for full integration of control and recording and also provide the ability to provide real time images to the borough police at the Quicksilver Patrol Base.

The cost of purchasing these cameras is in the region of £13,500 each but this is subject to a degree of variability as a procurement exercise would be undertaken to ensure best value. We have tested the market and have costs from one supplier which include the normal annual charges (maintenance, data transmission) in the initial purchase price. The relocation of cameras from site to site is to be included via revenue funding (see table below). LBH will be responsible for onward costs.

It is anticipated that tasking for these cameras will be driven from Fortnightly Intelligence Meetings (FIM) / Tactical Tasking & Coordination Group (TTCG) and PPSG meetings with borough police colleagues; and co-ordinated with actions by colleagues in Tactical Enforcement and the Anti-Social Behaviour Action Team.

Appendix 1: Performance Reward Grant Project Proposal

A cost has been obtained from one supplier (market testing) to enable Haringey Council to ascertain the level of expenditure/amount of equipment they would incur/purchase (see below table). Once funding is confirmed a compliant procurement exercise would have to be undertaken. It is proposed that maintenance and re-locations are included in the original capital spend (purchased in advance). LBH will be responsible for costs for ongoing camera re-locations and maintenance.

All of these costs are, although best estimates, outline costs only until such time as the formal procurement exercise is completed. The estimated total value is approaching the level at which an OJEU compliant procurement process would have to be followed which would extend the time needed.

Costings for PRG (indicative and subject to procurement exercise)

Item	Capital (PRG)
Cameras (7) (inc. 8% contingency, £7,560*)	£102,060
Maintenance (3 years)*	£0
Data transmission	£0
Item	Revenue (PRG)
Camera relocations	£48,300
Overall Total (£)	£150,360

Appendix 1: Performance Reward Grant Project Proposal

*These costs are to be met via the initial capital outlay

*The contingency figure is based on camera purchases; £94,500/100 X 8 = £7,560

	39,106.23	39,106.23	78,212.46	R				
2.4 Improving communications, publicity and confidence in key wards					Police and Council have proposed a way forward to jointly address two of the four drivers of confidence (engagement and perceptions of ASB) through planned communications and marketing	Outcomes 1 & 5 & Priority 3	MPS	Note: The other two drivers are: Fair treatment and Effectiveness which are of interest to the wider partnership but are primarily Police targets. This work links with 2.1 above, seasonal engagement

Summary

Police and council have proposed a way forward to jointly address two of the four drivers of confidence (engagement and perceptions of ASB)

Appendix 1: Performance Reward Grant Project Proposal

through planned communications and marketing. This will form part of the partnership plan around Haringey's strategic priority 1 endorsed by the Community Safety Partnership in March 2016 and support work outlined in 2.1 above (seasonal engagement). The other two drivers are: Fair treatment and Effectiveness which are of interest to the wider partnership but are primarily police targets. These will be monitored periodically by the Haringey Safer Neighbourhood Board, independently chaired and will be scrutinised by the newly formed Police Engagement Board.

Costings £78,212.46

Outline of proposed work

This sets out a proposal for a campaign to boost confidence levels around community safety with 5 key aims:

- Reducing fear of crime
- Increasing satisfaction levels with the police
- Strengthening relations between the community and the police/council, showing the two of us working together
- Promoting community engagement, primarily by promoting SNT meetings or other activity that may be planned
- Supporting longer term sustainable initiatives to boost confidence and build trust

Method

- To raise awareness of the council and police working together to reduce neighbourhood crime, thereby reducing the fear of crime.
Focused on the mandatory high harm, volume and local priorities.

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Delivery

- Campaign to run across the borough but with a more significant focus on the seven priority wards.

Sustainability

- One of the objectives should be to drive up usage of a neighbourhood alerts mobile app which could provide a direct interface between the police/council and community around community safety issues.

Components

- Media engagement and social media (borough-wide)
- Haringey People advertising (borough-wide)
- JC Decaux (JCD) posters (borough-wide)
- Lamp post banners in the seven priority areas
- 2 newsletters in the seven priority areas which could be tailored to each ward

Opportunity	Indicative Costs	Notes
Media engagement	free	Will include press releases and blogs
Resident newsletter	free	Blogs and news in our weekly resident newsletter (15,000)

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		distribution)
2-page spread in Haringey People over 3 editions	£14,000	This includes a £1K per page cost plus a design cost given that this will be content-led
Lamp post banners for 3 months	£8,000	30 banners each in 7 priority wards at £264 each
JCDs across the borough for 10-13 weeks/up to 3 months	£1,000-£1,212.46	For 30 sites across the borough
Bus backs for 2 weeks	£7,000	All major bus routes
Website advertising for 1 month	£9,600	On top 100 websites used by Haringey residents
Website advertising	£2,400	Advertising on the Haringey council website for 3 months at £800 per month
Advertising in Tottenham News, Team Noel Park and Team North Tottenham	£5,000	half page adverts in 4 editions of each
Local newspaper advertising	£5,000	Advertising package in Ham & High and Tottenham Independent
2 newsletters in 7 wards	£21,000	Including print and distribution at £1.5K per newsletter

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the potential development of Business Improvement Districts (BIDs).

Costings

Budgets (revenue and capital) and sources – 2016/17

Performance Reward Grant (PRG) element	Revenue £	Capital £	Total £	Revenue: BID development commission appointment	Capital: Business-led programme of crime and ASB reduction, branding activity, campaigns and events (capturing Business Crime Reduction Partnership activities)
LB Haringey (Regeneration officer costs)	65,000	0	65,000		
Local business contributions	In kind	In kind	In kind		E.g. for high street events
Total	90,000	49,178	139,178		

(Total for priority £74,178 of total fund)

Total capital available (over

LBH: £211,326

MPS: £0

Glossary:

Appendix 1: Performance Reward Grant Project Proposal

<p>2 years) £211,326</p>			<p>Note: Above proposed activities are informed by the partnership STRATAS 2015, Community Safety Strategy 2013-17, mandatory and local priorities and LBH Corporate Plan 2015-18. Note the wording has changed in some cases since the original strategy was published due to a shift or expansion in the priority areas.</p>
<p>Total revenue available (over 2 years) £366,477</p>	<p>LBH: £260,264.54</p>	<p>MPS: £106,212.46</p>	<p>Building a Stronger Haringey Together: Corporate Plan 2015-18 (Priorities/Outcomes relevant to this work): Priority 3 - A clean, well maintained and safe borough where people are proud to live and work Community Safety Strategy 2013-17 (Outcomes relevant to this work):</p>
<p>Overall Total available (over 2 yrs) £577,803</p>	<p>LBH: £471,590.54</p>	<p>MPS £106,212.46</p>	<p>Outcome 1: Rebuild and improve public confidence in policing and maintaining community safety Outcome 2: Prevent and minimise gang-related activity and victimisation Outcome 3: Prioritise understanding and responding to all forms of violence against women and girls Outcome 4: Reduce re-offending through an integrated partnership approach Outcome 5: Prevent and reduce acquisitive crime and anti-social behaviour (to include residential burglary, personal robbery, vehicle crime, fraud and theft)</p>

