

GREATER LONDON AUTHORITY

REQUEST FOR MAYORAL DECISION – MD2226

Title: UEFA EURO 2020 - HOST CITY DELIVERY

Executive Summary:

London is hosting seven EURO 2020 football matches and, as part of that, the GLA has entered into a host city agreement with UEFA.

This MD seeks approval of the planned approach to meeting the GLA's obligations under the host city agreement for UEFA EURO 2020, including expenditure up to £10m (of which £8.2m was approved under MD1339), and the proposed plan to meet the agreement obligations and city guarantees.

Decision:

That the Mayor:

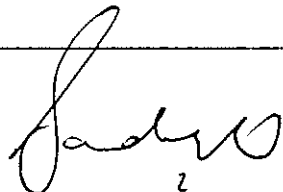
1. approves expenditure of up to £10m on the staging costs of the UEFA EURO 2020 football tournament;
2. approves the proposed plan and event governance structures (set out in this document) for meeting the GLA's obligations under the UEFA Euro 2020 host city agreement;
3. delegates authority to the Mayoral Director of External and International Affairs to
 - a) approve expenditure proposals within the budget breakdown and profile at paragraphs 1.4.1 and 1.4.3 (allowing for up to 20 per cent variation between workstreams and providing overall expenditure remains within the £10m budget envelope) following consideration of related delivery plans and associated proposals as per the governance arrangements at para 1.5.6; and
 - b) enter into an underwrite agreement with Government, providing this does not change materially the GLA's financial commitment or risk profile.

Mayor of London

I confirm that I do not have any disclosable pecuniary interests in the proposed decision, and take the decision in compliance with the Code of Conduct for elected Members of the Authority.

The above request has my approval.

Signature:



Date:

8/2/18

PART I - NON-CONFIDENTIAL FACTS AND ADVICE TO THE MAYOR

Decision required – supporting report

1. Introduction and background

1.1. Background

- 1.1.1 The UEFA European Championship is held every four years in the months of June and July. It is the largest sporting event in Europe and the third largest globally after the Summer Olympics and FIFA World Cup. The UEFA EURO 2016 tournament was hosted in France and played by 24 teams (an increase from 16 teams in 2012). In 2020, UEFA is breaking with tradition and spreading the event around 13 countries and cities across the continent – a so-called ‘EURO for Europe’ – to celebrate 60 years of the tournament’s existence.
- 1.1.2 In 2014, the GLA, in partnership with the FA and DCMS, bid successfully for London to host the semi-finals and final of the tournament at Wembley Stadium in July 2020.
- 1.1.3 The previous Mayor approved (under cover of MD1339 on 15 April 2014) the GLA’s entry into the UEFA EURO 2020 host city agreement, and allocated £8.2m towards the staging costs of the tournament.
- 1.1.4 The previous Mayor subsequently signed the EURO 2020 host city agreement on behalf of the GLA in April 2014. The agreement sets out the GLA’s obligations to deliver the event in London, including transport, security, and spectator engagement including delivering tournament fan zones.
- 1.1.5 Since the previous Mayor’s approval of the entry into the agreement and related expenditure, there have been several developments that mean a new, updated decision is required. Changes since MD1339 include the successful bid for the semi-finals and finals package, the successful bid for hosting four additional matches and a subsequent budget refresh.

1.2. Additional Games

- 1.2.1 On 7 December 2017, the UEFA Executive Committee voted to strip Brussels of its hosting rights, and appoint London to host the relevant matches following a city bidding process – the package is three group-stage matches and a final 16 match. The games will be held at Wembley Stadium, increasing the total number of EURO 2020 matches in London to seven.
- 1.2.2 In bidding to host the additional matches, the GLA committed to extend its obligations to UEFA under the existing host city agreement to cover the four further games; and the Mayor has signed guarantees to that effect. As part of the bid, agreement was reached with Government for the Home Office to cover the costs of policing the additional matches (see paragraphs 1.3.6 and 1.3.7).

1.3. Host City Agreement / GLA Obligations

- 1.3.1 The host city agreement imposes a range of obligations upon the GLA, largely relating to the operational requirements of staging the event in London. There were also guarantees signed by Government, The FA, the previous Mayor and other city representatives such as London & Partners.
- 1.3.2 The primary obligations set out in the agreement require the GLA to:
- host matches and other associated events;
 - provide public land, if required, for specified UEFA EURO 2020 events;
 - develop and oversee delivery of a ‘host city concept’, covering event logistics, licensing, and provision of land and venues;
 - develop a ‘host city promotional programme’ (see paragraph 1.3.4);

- develop an event ‘transport concept’ (see paragraph 1.3.5);
- develop an event ‘safety and security concept’ (see paragraph 1.3.6);
- deliver a Fan Zone and City Activations (see paragraph 1.3.8);
- ensure availability of airports;
- ensure availability of sufficient accommodation;
- protect and enforce the intellectual property rights of UEFA and UEFA’s corporate partners; and
- provide advertising space to UEFA and UEFA’s corporate partners.

1.3.3 As part of the GLA’s bid to host four additional games of EURO 2020 (see paragraph 1.2.2), the Mayor committed to extend the obligations and guarantees entered into for the semi-finals and final to the additional matches.

1.3.4 Host city promotional programme: This covers the GLA’s obligations around city dressing and provision of commercial media inventory. The budget figures are based on previous experience of similar scale host city dressing programmes and were developed in partnership with London & Partners.

1.3.5 Transport: The GLA has committed to provide free transport to UEFA EURO 2020 ticket holders on Wembley matchdays, and until 4.30am the following day. The figure in the budget was calculated by Transport for London. Consideration will be given to any further Mayoral Decisions that may be necessary to facilitate the proposed free travel and, if appropriate, will be submitted in due course

1.3.6 Safety and Security: In 2014, prior to submission of the original event bid, the former Prime Minister wrote to the Mayor confirming that Government would provide funding towards the cost of non-stadium security for the event. As part of the bid to host the additional four matches, the MPS has outlined revised estimated costs for the event’s policing requirements.

1.3.7 The Home Secretary has agreed to cover the increased policing costs based on a 15% contribution from the MPS, as per Special Grant Rules. MOPAC has received written confirmation of this. Full details of the arrangements for payment, governance and scrutiny of costs will be determined with MOPAC and the Metropolitan Police Service in due course.

1.3.8 Fan Zone and City Activations: The GLA is required to set up and operate entertainment areas in London during the tournament including an event village, match screenings, and large-scale screenings for high-profile matches (England games, semi-finals and final). A feasibility study has been carried out by CSM Sport & Entertainment to assess sites around London and make recommendations on locations, formats and budgets. The final feasibility report was received on 12 January 2018. A summary of the report recommendations is outlined below.

The report:

- recommends several London venues for Fan Zone activities including Potters Fields and More London, Hyde Park, and Clapham Common;
- recommends that the concept of a community football roadshow be shared with London Boroughs in the form of a bid process to identify resource and venue options;
- outlines a macro level marketing creative idea for use across the city; and
- includes budgets for delivery which will be interrogated by GLA Officers.

1.4. Financial Overview

1.4.1 The GLA has a budget of up to £10m for the event, of which £8.2m was approved through MD1339 in 2014, and this MD is to approve a further £1.8m. Following the conclusion of a detailed budget review, an updated budget has been produced:

Cost Area	Budget
Fan Zone and City Activations	£5,000,000.00
Host City Dressing Programme	£500,000.00
Commercial Media Inventory	£510,000.00
Airport Costs	£270,000.00
Matchday Spectator Transport	£1,800,000.00
GLA Staffing	£350,000.00
Team London Volunteering	£175,000.00
Contingency	£1,395,000.00
Total	£10,000,000.00

1.4.2 The previous budget iteration can be viewed as part of MD1339. Changes from this budget include an increase in volunteer allocation, a decrease in the transport budget line due to the bid outcome, and a change in the Fan Zone allocation as the original space at Queen Elizabeth Olympic Park is no longer a viable option.

1.4.3 GLA Budget Profile Forecast:

Financial year	Forecast expenditure	Notes
2017/18	£25,000	Fan Zone feasibility study.
2018/19	£225,000	GLA staffing, commercial inventory costs.
2019/20	£3,385,000	GLA staffing, Fan Zone preparation, city dressing programme, volunteer programme set up, transport costs.
2020/21	£6,365,000	Small staffing budget, Fan Zone delivery, volunteer expenses, event transport costs, airport costs.

1.4.4 The above profile is a best attempt at this stage to forecast expenditure timelines. However, with significant unknowns including procurement timelines, delivery plans, and staffing requirements, this profile will be reviewed at regular intervals and we will work closely with the finance department and Tfl's Commercial team to ensure that it is updated as may be required.

1.4.5 There are several unknown costs and external factors related to the delivery of the Fan Zone and City Activations project, meaning that detailing a robust budget for this area is not possible at this stage. The Sports Team are working to understand the parameters and guidance for securing income from commercial partners and UEFA. It is possible that a further decision form will be required in the 2018/19 financial year to request further expenditure in this particular area following detailed planning.

1.4.6 It is worth noting that the additional matches do not create any direct financial implications for the GLA. There is no extra fan zone requirement for the additional games, and the transport budget line would stay the same.

1.4.7 Government has agreed to underwrite the event budget, subject to a balanced budget being produced and agreed to by DCMS officials. An audit process will be set up in partnership with DCMS to interrogate and oversee this arrangement. There is a need for an underwrite agreement to be put in place between the GLA and Government. This will be approved by the Mayoral Director for External and International Affairs as referenced in the delegation at the start of this MD. This is to be agreed by the end of 2018.

1.4.8 Following successful delivery of the event, The FA is likely to be in receipt of a performance bonus from UEFA of up to £1.6 million. It has been agreed with The FA that the GLA will receive 33% of this bonus. This would therefore lead to a further reduction in the overall cost of the event to the GLA Group. The FA are currently writing to the GLA to confirm arrangements for distribution of the performance bonus should it be forthcoming.

1.5. Event Governance and GLA Project Management

1.5.1 The FA has proposed a multi-agency governance structure for delivery of EURO 2020 in London. The GLA, in turn, has developed a resourcing and reporting structure required to meet its obligations to UEFA.

1.5.2 The FA led governance framework (the Local Organising Structure (LOS)) for delivery of the tournament is outlined below:

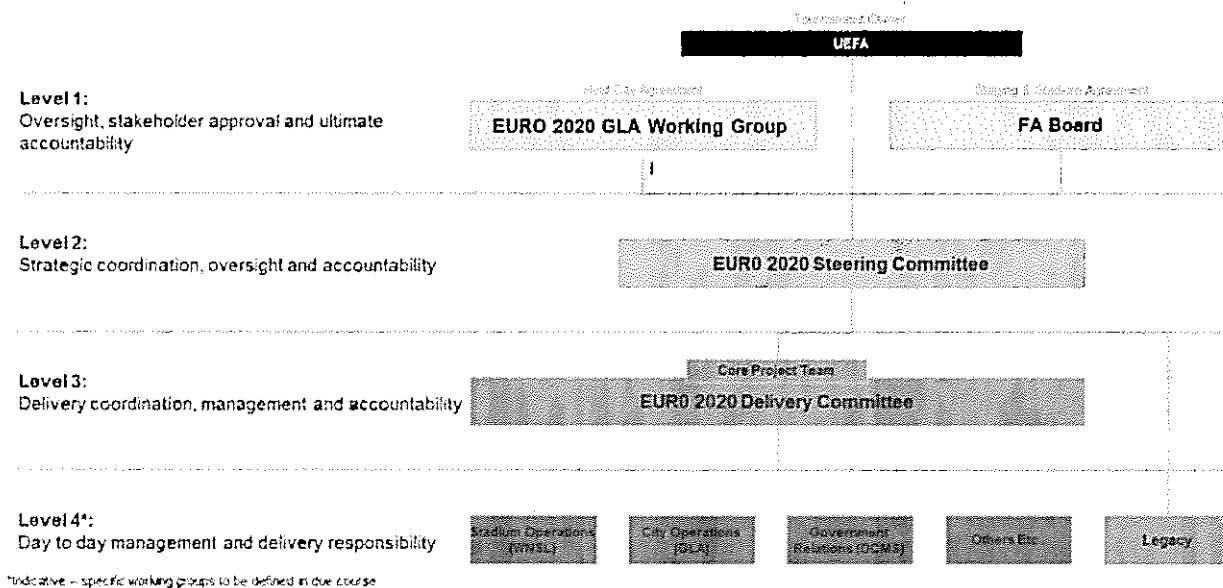


Figure 1

1.5.3 The EURO 2020 Steering Committee provides oversight and coordination of the work of the three stakeholders (The FA, GLA and DCMS) as each delivers the obligations it has committed to as per agreements with UEFA. The GLA will be represented on the EURO 2020 Steering Committee. The group does not have decision-making authority. Each stakeholder remains autonomous for delivery of its respective obligations to the tournament.

1.5.4 The EURO 2020 Delivery Committee will be made up of operational level representatives from the stakeholders including the GLA and the lead contacts or chairs of the functional area working groups (Level 4 in figure 1).

1.5.5 The GLA has set up its own internal working group to direct, oversee and monitor delivery of its obligations to the tournament. The EURO 2020 GLA Working Group has been established to be the oversight and collaborative internal body for the GLA. Delivery of the GLA’s obligations to the event, will be undertaken by a combination of existing GLA members of staff and newly created temporary

staffing roles. The GLA Sports Team will retain overall accountability for the event and a EURO 2020 Project Manager will coordinate and administer the EURO 2020 GLA Working Group (Terms of Reference for the EURO 2020 GLA Working Group can be found as an appendix to this decision form).

- 1.5.6 As per the delegation recommended in this decision, decisions will be considered by the GLA Working Group, and signed off by the Mayoral Director for External and International Affairs (without recourse to further decision forms) following submission of detailed expenditure and delivery plans.
- 1.5.7 The largest single obligation of the GLA is delivery of a Fan Zone and City Activations programme. Given the existing experience and expertise of coordinating city operations around major events, it is proposed that this element of the event will be overseen by the GLA's City Operations and Major Events Lead. A dedicated staffing resource will be required to support delivery of the GLA's city operations obligations (EURO 2020 City Operations Coordinator), to be appointed in 2018/19.
- 1.5.8 It is anticipated that existing GLA staffing resource will initially be sufficient to deliver other elements of the project which will be coordinated by the EURO 2020 GLA Working Group. However, given the scale of the project, as the tournament approaches the staffing level will be kept under review. Any additional posts will be subject to approval by the EURO 2020 GLA Working Group. Costs associated with additional staffing roles will be met from GLA's EURO 2020 Programme Budget as outlined above.
- 1.5.9 The FA has developed its own resourcing plan to deliver its obligations for the tournament, including certain posts whose remit have crossover with obligations held by the GLA. It is therefore proposed that, where appropriate, a joint recruitment and reporting process is established for these posts. They will be employees of the LOS, but will be jointly accountable to The FA and GLA. The FA will be responsible for funding these posts through its resourcing plan for the event.
- 1.5.10 Consideration will be given to any further Mayoral Decisions that may be necessary to facilitate the proposed free travel and, if appropriate, will be submitted in due course.

2. Objectives

- 2.1 The objectives of the proposed expenditure are to:
 - support the successful fulfilment of the GLA's EURO 2020 obligations set out in the host city agreement;
 - support delivery of the GLA's major sports events strategy, 'London: Home of World Class Sport'; which is to:
 - increase economic investment into London;
 - increase international exposure of London; and
 - increase opportunities for Londoners to engage with major sports events through opportunities to attend, volunteer at, and participate in community sport activity that is linked to, the event.

3. Equality comments

- 3.1 The Sports Team has consulted stakeholders and partners to ensure that as many Londoners as possible, including those with protected characteristics, are considered in the planning of the event and have the chance to be involved in some way, be that through playing, training, volunteering or supporting teams.
- 3.2 The GLA commissioned a report assessing the impact of the 2017 World Para Athletics Championships and IAAF World Championships. The report has been analysed against this project's requirements and

a relevant lesson learned is the engagement of non-sporting organisations which has been implemented in this project. This helps to encourage persons who share a relevant protected characteristic to participate in such activities in which participation by such persons is disproportionately low.

- 3.3 The Sports Team has consulted with Team London to ensure the Ambassador programme used to assign volunteers to Fan Zones and city-centre locations eliminates discrimination, harassment and victimisation, and any other conduct prohibited by the Equality Act 2010. The Team London Ambassador programme is open to all that apply, regardless of race, disability, gender, age, sexual orientation, religion or belief, pregnancy and maternity and gender reassignment.
- 3.4 Appropriate assistance to all Londoners and visitors will be available at EURO 2020 Fan Zones and City Activations. The Team London volunteer recruitment strategy will extend to the EURO 2020 project, encouraging volunteers with language skills (specifically Chinese, French, Spanish, Italian and German) to join the volunteering programme; ensuring that the sites will be able to offer assistance to both Londoners and visitors with whom we have previously been unable to communicate, fostering good relations between persons who share a relevant protected characteristic and persons who do not share it.
- 3.5 The GLA will encourage persons who share a relevant protected characteristic to participate in EURO 2020 related activities around London by offering a range of opportunities across sport, art, culture; particularly activities in which participation by such persons is disproportionately low. The Sports Team has worked with colleagues in other GLA teams, particularly Culture and Communities, to develop plans to deliver and promote initiatives celebrating European food, music and culture, encouraging community cohesion and celebrating London’s diversity during the event.
- 3.6 Planning has been shaped by ‘A Tourism Vision for London’ to ensure that visitors are provided with information in accessible formats to help them do more and see more in London; information is improved to help them find rewarding experiences and visitors and Londoners alike are encouraged to explore areas beyond central London and persons who share a relevant protected characteristic are able to participate in public life or in any other activity in which participation by such persons is disproportionately low.
- 3.7 The GLA has worked with Wembley Stadium to ensure that it is an accessible venue, with a relevant and effective strategy. Wembley’s Access and Inclusion strategy was developed from the initial principle that the design of the Stadium should be inclusive to all. Wembley’s Access and Inclusion strategy was developed in consultation with statutory bodies. The strategy will be used throughout the project to mark out the steps needed to be taken to meet the needs of persons who share a relevant protected characteristic that are different from the needs of persons who do not share it.

4. Other considerations

4.1. Key risks and Issues

RISK	LIKELIHOOD	IMPACT	SCORE (LxI)	MITIGATION
The costs associated with meeting the basic host city obligations rise.	2	1	2	The GLA has committed to provide up to a fixed level of financial support to the staging of the event. In the coming months, a balanced budget will be submitted to Government and an underwrite agreement will be signed. Therefore, any rise in costs of meeting the basic host city obligations will not fall on the GLA to meet. That said, when further planning has taken place, particularly

				related to delivery of Fan Zones and City Activations, a further decision form may be required requesting further funding to deliver activations reflecting the GLA's ambitions for the event which will sit outside of the underwrite agreement.
England do not qualify for the tournament and therefore Londoners' interest is lower than expected.	1	2	2	UEFA believe that tourists and fans will be keen to visit or even base themselves in London during the tournament – particularly as there are games in the city throughout the month. The GLA's Fan Zone and City Activations programme will ensure that Londoners and visitors are enthused and have ample opportunity to engage with the tournament in some form.
There is disagreement between the GLA and The FA on delivery detail of the city's obligations, for example Fan Zone venue selection.	2	1	2	The EURO 2020 Steering Committee is a forum for event partners at a senior level to steer the event and work together. Ultimately, however, the host city agreement is a legal document between UEFA and the GLA. The GLA remain autonomous for delivery of all city obligations including the Fan Zone.
The threat from international terrorism is increased during or prior to the tournament, therefore increasing policing costs and potentially affecting public attendance at Fan Zones and city activations.	2	3	6	The UK Government is committed to covering the city policing costs, including any rise to ensure public safety. The Met Police will be visible at Fan Zones and City Activations to ensure the public feel safe.

4.1.1. Project risk will be monitored by the appointed EURO 2020 Project Manager and recorded on the project risk log. GLA project risks will be managed by the project team and escalated internally where necessary. Identified tournament-wide risks will be escalated to the EURO 2020 Steering Committee where necessary.

4.2. Links to Mayoral strategies and priorities

4-2 GLA support for the event will:

- support delivery of the GLA's major sports events strategy, 'London: Home of World Class Sport';
- increase economic investment into London
- increase international exposure for London as a major destination for world-class sport and tourism, particularly in Europe
- support delivery of the new Mayoral Policy on Sport;
- promote social development in London;

- support the aims of ‘Inclusive and Active 2’ strategy for increasing participation in sport and physical activity amongst disabled people in London;
- support the Mayor’s priorities around volunteering and his Team London programme;
- contribute to achieving the Mayor’s ‘Tourism Vision for London’

4.2.1. UEFA EURO 2020 delivers strongly against the three key criteria for hosting major sporting events set out in the GLA’s framework for major sporting events – direct economic benefit for the city, international exposure of the city, and community engagement.

4.2.2. It will also deliver across a range of the Mayor’s priorities including community participation and youth engagement.

4.2.3. The GLA will work closely with the EURO 2020 Legacy Group which is tasked with ensuring that the event has a lasting effect on the city. Already, the GLA has invested £1.5m in the London delivery of the national Parklife Programme; a joint initiative between The FA, Premier League, DCMS, and Sport England to build new, accessible community football facilities across Greater London.

4.2.4. The event volunteering programme will be delivered in partnership with Team London. This will include match, Fan Zone and city volunteers, including engaging the Team London Ambassador programme. Team London Ambassadors welcome visitors to London at tourist hotspots across the city and will be invaluable in and around Fan Zone areas and central London locations during the summer of 2020.

4.3. Consultation

4.3.1 At bid stage, consultation took place on the implications of hosting UEFA EURO 2020 through the normal channels with a wide range of stakeholders, including TfL, the Met Police, LB Brent, LB Newham, LB Westminster and London & Partners. The views and concerns of these stakeholders were considered in the decision to bid and the production of the Bid Dossier.

4.3.2 The GLA consulted the FA, DCMS, UK Sport, and London and Partners during the development of the bid for additional games. It is not considered that any additional consultation is required in respect of this decision.

4.3.3 The Sports Team delivered an update on event planning to the Major Events Oversight Board in November 2017.

4.3.4 Internal consultation with teams at the GLA including culture, volunteering, and international relations are ongoing.

5. Financial comments

5.1 Mayoral approval is sought for expenditure of up to £10m on the staging costs of the UEFA EURO 2020 football tournament. This decision is also seeking approval of the proposed plan and event governance structures (set out in this document) for the meeting of the GLA’s obligations under the UEFA Euro 2020 host city agreement as well as some delegation to the Mayoral Director of External and International Affairs.

5.2 The table in paragraph 1.4.1 details the provisional planned expenditure of up to £10m that is expected to be spent over 4 financial years as follows;

- 2017-18- £25,000
- 2018-19 - £225,000
- 2019-20 - £3,385,000

• 2020-21 - £6,365,000

5.3 This £10m will be funded from the Major Events Reserve and this reserve will be increased to meet the financial obligations arising, which includes surplus income arising from the 2017 World Athletics Championships.

6. Legal comments (in addition to those set out in MD1339)

6.1. The foregoing sections of this report indicate that:

6.1.1 the decisions requested of the Mayor concern the exercise of the GLA's powers to encourage people to visit Greater London and its general powers to do such things as may be considered to be facilitative of or conducive or incidental to the promotion of economic and social development and wealth creation in Greater London; and

6.1.2 in formulating the proposals in respect of which a decision is sought officers have complied with the GLA's related statutory duties to:

- (a) pay due regard to the principle that there should be equality of opportunity for all people;
- (b) consider how the proposals will promote the improvement of health of persons, health inequalities between persons and to contribute towards the achievement of sustainable development in the United Kingdom; and
- (c) consult with appropriate bodies.

6.2. The GLA *must*:

- (a) eliminate discrimination, harassment, victimisation and any other conduct that is prohibited by or under the Equality Act 2010 ("the Act");
- (b) advance equality of opportunity between persons who share a relevant protected characteristic and persons who do not share it;
- (c) foster good relations between persons who share a relevant protected characteristic and persons who do not share it.

6.3. Having due regard to the need to advance equality of opportunity between persons who share a relevant protected characteristic and persons who do not share it involves having due regard, in particular, to the need to:

- (a) remove or minimise disadvantages suffered by persons who share a relevant protected characteristic that are connected to that characteristic;
- (b) take steps to meet the needs of persons who share a relevant protected characteristic that are different from the needs of persons who do not share it; and
- (c) encourage persons who share a relevant protected characteristic to participate in public life or in any other activity in which participation by such persons is disproportionately low.

6.3.1 To this end the Mayor should have particular regard to section 3 (above) of this report.

6.4. Officers must ensure that:

6.4.1 no reliance is placed upon any funding, cost underwriting or similar or related support from third parties until legally binding commitments are in place in such regard; and

6.4.2 the goods and/or services required are procured by Transport for London Commercial (in liaison with the GLA) who will determine the detail of the procurement strategy to be adopted (which must take account of the GLA's obligations to third party funders or underwriters, etc. and its host city agreement obligations) in accordance with the GLA's Contracts and Funding Code and appropriate contract

documentation is put in place and executed by the successful bidder(s) and the GLA before the commencement of the supply of such goods and/or services.

- 6.5. The Mayor may, under sections 38(1) and 380(1) of the Greater London Authority Act 1999 delegate his exercise of the GLA's powers to the Mayoral Director of External and International Affairs.

7. Planned delivery approach and next steps

Activity	Timeline
MD submitted to CIB	05 February 2018
MD signed	February 2018
First meeting of the EURO 2020 Steering Committee	23 February 2018
Appointment of GLA EURO 2020 Project Manager	April 2018
Submission of Host City Concept v1 to UEFA	30 June 2018
Appointment of City Operations Coordinator	Q3 2018/19
Submission of Host City Concept v2 to UEFA	30 June 2019
Submission of Host City Concept v3 to UEFA	30 April 2020
UEFA EURO 2020 Championship	12 June 2020 – 12 July 2020
Project End Date	December 2020

Appendices and supporting papers:

- GLA Working Group Terms of Reference

Public access to information

Information in this form (Part 1) is subject to the Freedom of Information Act 2000 (FOI Act) and will be made available on the GLA website within one working day of approval.

If immediate publication risks compromising the implementation of the decision (for example, to complete a procurement process), it can be deferred until a specific date. Deferral periods should be kept to the shortest length strictly necessary. **Note:** This form (Part 1) will either be published within one working day after approval or on the defer date.

Part 1 Deferral:

Is the publication of Part 1 of this approval to be deferred? YES

If YES, for what reason:

It contains information, the publication of which would prejudice the GLA's ability to optimise its bargaining position with prospective funders and secure best value in respect of the goods and services to be procured to enable its discharge of its host city agreement obligations.

Until what date: 01 April 2019

Part 2 Confidentiality: Only the facts or advice considered to be exempt from disclosure under the FOI Act should be in the separate Part 2 form, together with the legal rationale for non-publication.

Is there a part 2 form -NO

ORIGINATING OFFICER DECLARATION:

Drafting officer to confirm the following (✓)

Drafting officer:

Laura Pierce has drafted this report in accordance with GLA procedures and confirms the following:

✓

Sponsoring Director:

Jeff Jacobs has reviewed the request and is satisfied it is correct and consistent with the Mayor's plans and priorities.

✓

Mayoral Adviser:

Leah Kreitzman has been consulted about the proposal and agrees the recommendations.

✓

Advice:

The Finance and Legal teams have commented on this proposal.

✓

Corporate Investment Board

This decision was agreed by the Corporate Investment Board on 5 February 2018.

EXECUTIVE DIRECTOR, RESOURCES:

I confirm that financial and legal implications have been appropriately considered in the preparation of this report.

Signature

M. J. Allen

Date

5.2.18

CHIEF OF STAFF:

I am satisfied that this is an appropriate request to be submitted to the Mayor

Signature

D. Bellamy

Date

5/2/2018.