



MOPAC

MAYOR OF LONDON
OFFICE FOR POLICING AND CRIME

GRIP funding grant to UCL (JDI) & BTP

MOPAC Investment Advisory & Monitoring meeting 10/01/2024

Report by Chief Inspector Dan Berry on behalf of the Chief People and Resources Officer

Part 1 – This section of the report will be published by MOPAC. It is classified as OFFICIAL – PUBLIC

EXECUTIVE SUMMARY

Home office GRIP funding to the MPS has been approved by MOPAC previously. The grant allocation for 2023/24 was subsequently uplifted by £919,250 to a revised total of £8,907,532.

The report seeks approval to accept the uplift of the Home Office grant allocation for 2023/24. The report also seeks approval to a use of some of this funding to supply training and support to the MPS from the University College London Jill Dando Institute (UCL JDI) in the form of training and development workshops to officers to upskill them in the use of effective problem solving and hot spot patrolling. As well as other workshops delivered to other parts of the MPS including senior leaders and approval of funding to be allocated the British Transport Police (BTP) as some of the identified hotspots with the highest violence levels have transport hubs within them and this will allow for BTP to increase the patrol of these resulting in a more holistic approach to tackling violence together.

Recommendations

The Deputy Mayor for Policing and Crime, via the Investment Advisory and Monitoring meeting (IAM), is asked to:

Approve The use of some of the approved Home Office GRIP funding grant to the following organisations.

- Approve the uplift of **£919,250** to the HO grant allocation to a revised total of £8,907,532 for 2023/24 to bolster activity carried out with the Basic Command units (BCUs) through hot spot patrolling and POP activity under existing terms and conditions.
- A grant of **£246,700** to be awarded to the UCL Jill Dando Institute (JDI) to provide training and support to a MPS Problem Oriented Policing (POP) operation as part of the Home Office Grip funding in 2023/24.

- The approval of a grant of **£150,000** to be allocated to British Transport Police (BTP) to support the MPS delivery of Home Office Violence GRIP funded operations in 2023/24.

Time sensitivity

A decision is required from the Deputy Mayor within 10 days of the IAM. The funding for 23/24 is to be spent within the financial year and activity undertaken with both organisations will require the approval of this to ensure effective and efficient use of it.

Non-confidential facts and advice to the Deputy Mayor for Policing and Crime

Introduction and background

1. GRIP funding is a HO initiative aimed at cutting violence by giving additional funding to forces to support short-term suppression of levels of serious violence, as well as longer-term problem-solving strategies in hotspot areas.
2. The MPS had been allocated an initial three-year settlement of £24,664,846 split between 22/23, 23/24 and 24/25. This was reviewed along with the associated delivery plan last year and approved for the full duration of project. Arrangements were formalised with a HO Grant Agreement between the parties for the period 2022 - 2025.
3. The Home Office grant allocation for 2023/24 was subsequently uplifted by £919,250 to a revised total of £8,907,532 to bolster activity carried out within the Basic Command Units through hotspot patrolling and POP activity under existing terms and conditions.
4. In 22/23 the MPS identified 75 of the top violence hotspots across London and implemented POP plans in each of these, working with partners to reduce violence (and crime). In 23/24 some of these hotspots were refreshed, reflecting changes in patterns of violence and 75 hotspots have been selected for the forthcoming financial year.
5. In 2022/23 MOPAC approved grants to both JDI and BTP from the MPS allocation of the Home Office GRIP funding to support hotspot policing and problem-solving activity in the 75 serious violence hotspots.
6. University College London (JDI) have the relevant expertise to deliver both the support to our staff and analyse the effectiveness of POP plans and maturity within the MPS so that we can continue to improve in this area.
7. There is very strong evidence that the impact of POP is a reduction in crime where this has been applied in previous academic studies and it is listed as a “what works” tactic by the College of Policing.
8. JDI are at the forefront of the academic research into POP, have experience of working with other UK police forces to implement POP successfully. In

addition, based on the scale and size of the POP Implementation Plan, MPS does not have the internal expertise to deliver this project alone.

9. A number of serious violence hotspots in London are in the vicinity of major transport hubs for which BTP have responsibility. A grant to BTP enables them to provide additional support to the MPS on the delivery of problem oriented policing activity in those hotspots to reduce serious violence.

Issues for consideration

10. Due to the scale and size of the implementation of POP and significant need for a change in culture, it is not appropriate for POP to be delivered solely by Learning and Development and internal service providers.
11. UCL have extensive experience delivering POP internationally. Due to their knowledge and expertise, we can be confident that the UCL will deliver the training in accordance with what we know works well. UCL are world leaders in this field and their academics are heavily involved in developing this area of policing both in the UK and around the world.
12. The MPS have also considered the fact that JDI have supported the College of Policing and NPCC lead in developing and launching guidance concerning how POP should be implemented in police forces. When taking all these factors into account, there is a clear evidenced demonstration that the JDI will deliver value for money.
13. The learning taken from this activity will be used to inform future activity in the MPS and likely also policing worldwide.
14. Many of the serious violence hotspots in London are located in the vicinity of major transport hubs for which BTP have primacy. Providing BTP with additional funding will help them to support the MPS with key initiatives to reduce violence in these hotspots.

Contributes to the MOPAC Police & Crime Plan 2022-25¹

In line with MOPACs priority to reduce and prevent violence the GRIP fund is aimed at tackling violence utilising problem solving and hot spot patrolling. The use of the funding for the above reasons will allow officers to be better trained and equipped to utilise problem solving in their approach to tackling violence and would allow the British Transport Police to target hotspots of violence within identified stations and locations under their authority.

Financial, Commercial and Procurement Comments

¹ [Police and crime plan: a safer city for all Londoners | London City Hall](#)

The grant of £246,700 for the JDI would be funded from the 23/24 grant award of £8,907,532. The JDI have presented a structured and detailed plan as to how they will support the MPS in delivering a change in culture and longer term embedding of POP within the organisation.

The grant of £150,000 for BTP would be funded from the 23/24 grant award of £8,907,532.

Subject to MOPAC approval, Grant Agreements will be issued to JDI & BTP to formalise arrangements for the provision of these grants, which will be overseen by the MPS Grants Manager.

The £246,700 for UCL JDI will be spent in line with the following agreed activities with the contacts at UCL.

	Costs
Task A: POP Champions problem solving programme and POP Projects	£121,000
Task B: Improving the maturity of problem solving in BCUs	£14,450
Task C: Neighborhood Policing leadership POP workshops	£12,300
Task D: Problem solving crime analysis training	£27,150
Task E: Hot spots policing improvement programme	£28,800
Task F: UCL POP Online and Hot Spots Policing Online	£22,750
Task G: POP Evidence	£20,250
TOTAL	£246,700

All costs are inclusive of VAT, expenses and catering at UCL for Task D PS crime analysis course. It is assumed the MPS will provide venues and cover the costs of catering for all other tasks that involve in -person training delivery (i.e., tasks A, B C and the workshops involved in task E).

The £150,000 for BTP will be managed by a senior leader within the service and they will provide returns and updates around the use of the funding which will be used for overtime for staff to carry out extra patrols. This will be supplied to the MPS SRO for governance and to return to the Home Office.

This funding will come out of an approved grant from the Home Office for GRIP and already approved by MOPAC. The Frontline Policing business partners provide their assurance. No further implications/considerations highlighted.

Delivering the London Anchor Institutions' Charter².

- To reverse the pattern of rising unemployment and lost economic growth caused by the economic scarring of Covid-19
- Narrow social, economic and health inequalities
- Help young people to flourish with access to support and opportunities.
- Support our communities, including those most impacted by the virus.

² <https://www.london.gov.uk/coronavirus/londons-recovery-coronavirus-crisis/anchor-institutions-charter>

By supporting frontline officers with high quality training inputs around problem solving and effective hot spot patrolling and supplying financial support to BTP to assist us in a holistic targeting of violence hot spots will aim to make the community safer and provide an environment that members of society can feel safe in. This may create opportunities to signpost individuals to support agencies and partners who can support individuals with seeking employment. These will all contribute to delivering the charter.

Legal Comments

- Under paragraph 4.8 of the MOPAC Scheme of Consent and Delegation the DMPC has delegated authority to approve “Bids for grant funding made and all offers made of grant funding; and/or where appropriate a strategy for grant giving” and to approve “The strategy for the award of individual grants and/ or the award of all individual grants whether to secure or contribute to securing crime reduction in London or for other purposes.”
- The acceptance and provision of Grant Agreements to support this function are legal under Schedule 3, Paragraph 7 of the Police Reform and Social Responsibility Act 2011 which provides that, 7(1) The Mayor’s Office for Policing and Crime may do anything which is calculated to facilitate, or is conducive or incidental to, the exercise of the functions of the Office. (2) That includes— entering into contracts and other agreements (whether legally binding or not);
- MOPAC has an obligation to publish a grant agreement pursuant to Schedule 1, Paragraph 3(g) of the Elected Local Policing Bodies (Specified Information) (Amendment) Order 2012.

Equality Comments

There has been no equality or diversity issues identified through the assurance process. These comments were provided on 18/10/23.

‘This business case has undergone an initial Equality screening. Due regard has been taken to ensure compliance with the Equality Act in particular the Public Sector Equality Duty. Real consideration has been taken to assess Equality impact caused by the proposed business case. As a result, no negative impact has been identified to any individual and/or group safeguarded by a protected characteristic and to those who are not negating the requirement to document any mitigation.

As the intention of this document is to seek additional funding for an existing function, there is no real organisational change. Further reviews will be conducted and if any new Equality Impact is identified, a full Equality Impact Assessment will be initiated.

Privacy Comments

The MPS is subject to the requirements and conditions placed on it as a 'State' body to comply with the European Convention of Human Rights and the Data Protection Act (DPA) 2018. Both legislative requirements place an obligation on the MPS to process personal data fairly and lawfully in order to safeguard the rights and freedoms of individuals.

Under Article 35 of the General Data Protection Regulation (GDPR) and Section 57 of the DPA 2018, Data Protection Impact Assessments (DPIA) become mandatory for organisations with technologies and processes that are likely to result in a high risk to the rights of the data subjects.

The Information Assurance and Information Rights units within MPS will be consulted at all stages to ensure the project meets its compliance requirements. The project does not use currently personally identifiable data of members of the public, so there are no current GDPR issues to be considered. If the project uses personally identifiable data of members of the public at a later date DPIAs will be completed as needed.

Real Estate Implications

No real estate implications identified for this project.

Environmental Implications

The GRIP funding contributes to delivering the Mayor's London Environment Strategy by looking to reduce and prevent violent crime in public places. By making our communities safer we will encourage the use of open space and park areas to be utilised by the public to exercise and encourage commuting via foot or cycle. By using some of the funding in the manner requested will make the overall delivery of the project more effective and aims to make the communities of London safer.

No implications for the London Anchor Institutions' Charter identified.

Background/supporting papers.

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