

Full Commission Meeting
24th November, City Hall CR1, 2-5pm

Minutes

***Present:** Greg Barker, Paul Turner, Dan Epstein, Richard Templer, Karen Lawrence, Miriam Maes, Paul Toyne, James Cameron, James Byrne, Bridget Jackson, Nicky Gavron, Claudia Webb, Nusrat Yousuf, Jem McKenna-Percy, Patrick Feehily*

Item	Action
<p>1. Welcome and Apologies: Evelyn Rothschild, David Brownlow, Matthew Pencharz, Jeremy Oppenheim, Paul de Zylva, Peter Ainsworth, Ed Gillespie</p>	
<p>2. Minutes from previous meeting Minutes agreed and no outstanding issues</p>	
<p>3. Circular Economy <i>See attached presentation – progress well received</i></p> <p>Jobs report</p> <p>Issues raised:</p> <ul style="list-style-type: none"> - 40,000 jobs figure – need to position for launch event - What types of jobs are created – across all sectors and levels - Emphasising the servitisation model - PR will cover social media as well standard media via the GLA and the LSDC PR team will target the trade press. Need to invite trade and feature press to event. - Suggestion made to hold a “bring and fix” type event for the launch of the report <p>CE business challenge – currently working this up</p> <p>Route map – sub group has taken the approach of encouragement, but has reserved the right to challenge content if needed.</p> <p>Big idea</p> <ul style="list-style-type: none"> - Proposal being put together for McKinsey’s to look at. Focusses on the issue of standardisation of waste collection and disposal in London to improve route to a CE. - Contract lengths to be looked at also - Technology that has been invested in - Identify the optimum standard needed - Suggestion made to we need to better focus on materials rather than waste. What materials are needed to stimulate for a CE? - There will be a need to build a consensus around the Single waste authority and the standards needed as this a very political issue. - Last time round a SWA was looked the feeling was that the economic case wasn’t made strongly enough. 	

<i>Action: Spec for McKinsey's to be reshaped following this discussion</i>	Sub group and Sec
<p>4. Decentralised Energy</p> <p><i>See attached presentation (MM) – progress well received</i></p> <ul style="list-style-type: none"> - On the system of systems workstream ('Decentralised Energy Concept and Pilot) a paper had been created by the group outlining the potential model. A next step would be a concept study to establish principles and quantitative /qualitative benefits of an integrated system approach to design, build, finance, operations and maintenance of infrastructure systems, and then to develop technical and financial models as an integral part of this approach. - It was determined that engagement with OPDC should begin via the meeting with CEO Victoria Hills and DE/GB to begin to explore the practical application. - On heat infrastructure investment the group was considering the potential to facilitate a solution to the issue of financial risk around strategic investment in London DE projects, focussed on heat ("funding ahead of need"). Major barrier is over-investment necessary for initial heat networks to ensure they can operate at the final strategic capacity. Such potential solutions included and DevCo and a specification had been prepared for McKinsey to explore. - On solar, it was noted that the LSDC had submitted a response to DECC's FIT Consultation. An outcome was imminent and it was felt that once known the group could determine further work in this area. Primarily though the group felt though that as solar is most effective when part of a systems approach to energy – integrated into wider technology mix and supported by appropriate storage mechanisms – that it should be integrated as part of its other work, particularly in relation to the systems approach. <ul style="list-style-type: none"> • Tall Buildings competition <p><i>See attached presentation (DE) – proposal agreed</i></p> <ul style="list-style-type: none"> - DE presented a proposal from the group to partner with the existing Housing Design Awards (run by Design for Homes) on the creation of the Commission's new tall buildings award - The advantages of this approach included the existing prestige and traction the HDAs have in the built environment sector, that they have an existing data collection mechanism, would be more cost effective than creating a new award in isolation, existing involvement from Mayor of London, emphasis on shared learning. - Timings and required budget was discussed and the Commission agreed this was a very positive approach (Commission approved £10K underspend from London Leaders to be diverted to cover the award costs for this year) - It was agreed that the Commission should establish and evaluate this special award before expanding the challenge to other cities internationally 	<p>Sub group to development criteria</p> <p>Sec to progress with GLA and HDA team</p>
<p>5. Clean Tech and Innovation</p> <p><i>See attached presentation – progress well received</i></p> <ul style="list-style-type: none"> - Suggestion made to announce idea of the cleantech cluster at COP21 - OPDC have agreed to a feasibility study on how clean tech and low carbon can be taken forward at the OOPR - Recommendations in the papers to be changed to reflect what could be taken 	

<p>forward in the feasibility study</p> <ul style="list-style-type: none"> - Suggestion made to use stage 2 of the cleantech cluster - (incubator hub) as a lab for the OPDC – this needs to be highlighted more in the report. - Debate about the term “Cleantech “ was acknowledged - Suggestion made to include factoids on ambitions - i.e. what are the investment levels needed to take this forward 	
<p>Tea break</p>	
<p>6. Cross cutting themes</p> <p><i>See attached presentation</i></p> <p>Dan presented on the key issues and processes needed to make the OPDC a sustainable development including the Systems of Systems approach.</p> <ul style="list-style-type: none"> - Need for Zero carbon development - The current vision is light touch due to a lack of resources at the OPDC - Other cities have already employed the systems of systems approach e.g. Hammersby in Sweden taking into account a low carbon footprint, resilience and the community. - OPDC needs a framework for a systems of systems approach and a regenerative development - There is also a need for a process to create a shared vision – is this something that the LSDC might be able to lead and advise on? - Other issues that make this imperative is that London is not meeting its CO2 targets - OPDC are currently defining the environmental standards by Dec 2015 - Suggestion made that links could also be set up with the main boroughs – CW <p>Action : Claudia to set up and pursue through LEDNET</p> <p>Action: Dan to present these ideas to OPDC team to take forward</p>	<p>CW Sec to set up meeting with OPDC</p>
<p>7. London Leaders</p> <p>Future direction (incl. Commissioner involvement / resourcing):</p> <ul style="list-style-type: none"> - KL reflected on the meeting’s discussion and the programme to date. She highlighted the benefits of the programme as support, training etc and to the Commission of the associated PR. - The Commission had responded in the majority to keep the programme. Following this, a small group had discussed the idea of a green entrepreneurs panel. The idea was discussed and it was noted that significant buy-in from the Mayor would be needed for it to be effective. JB noted the Global Clean Tech 100 and proposed a London Clean Tech 50 for whom the Commission could make interventions and monitor growth. The Global Clean Tech group have established criteria that could be drawn on. Again, sponsorship of the new Mayor would be needed plus additional resources (e.g. interns) - PF noted the absence of a dedicated SME support programme for green business at City Hall. <p>Action: KL to consider the above and make recommendations for next meeting</p>	<p>KL and Sec</p>

<p>i) Other projects - updates</p> <ul style="list-style-type: none">• Mayoral candidates briefings and meetings – to take place in Jan• Recruiting new commissioners - to take place in new year	Sec
<p>8. Next Meeting : 25th Feb 2016</p>	