

MPS - MOPAC JOINT AUDIT PANEL 8 January 2020

Alignment of MOPAC and Met Risks

Report by: MOPAC Chief Executive Officer & Met Director of Strategy & Governance

Report Summary

Overall Summary of the Purpose of the Report

This report sets out the governance process for strategic risk management of MOPAC and the MPS and the process in place for alignment. Oversight of the highest risks at senior level ensures effective controls are in place.

MOPAC's annual review of risk is progressing, which will include consideration of MOPAC's role with regard to the Met's corporate risks.

Interdependencies/Cross Cutting Issues

- This report refers to both the MOPAC and the Met's risk registers presented in separate reports to this meeting at 3a and 3b on the agenda.

Recommendations

The Audit Panel is recommended to:

- a. Review and comment on the process for alignment

1 Alignment of risk

- 1.1 MOPAC and the Met continue to embed improved ways of working to discuss and align risk where it is possible and desirable. The organisations are represented at each other's key Boards (Risk and Assurance Board (Met) and Governance and Risk Working Group (MOPAC)).
- 1.2 MOPAC continues to develop its risk management framework and has embarked on its annual review of corporate risks. A workshop is planned in the new year to consolidate the risks identified through individual meetings with MOPAC's senior management team. A clear focus on programme level risk at the monthly Police and Crime Plan Delivery Group ensures appropriate controls are put in place before risks fully materialise. The Deputy Mayor for Policing and Crime reviews both programme level and corporate risks as part of the internal risk management governance in place.
- 1.3 The oversight and commissioning function of MOPAC and the operational function of the Met reflect in the corporate risks it owns. Whilst there will be similarities, it is important to maintain independent risk registers to provide assurance to both the Deputy Mayor and the Commissioner that their respective organisations focus control activity in the right direction.
- 1.4 The work the MPS has done to refresh its approach to its own risk register, including the focus on understanding short and long-term risk and risk appetite, has provided greater maturity to its risk management framework. This work provides a clear framework against which alignment of risk can be made and MOPAC can articulate its own role in the controls for each risk. The violent crime risk is an example of where alignment is having a positive impact in the controls, particularly in relation to supporting the development of the Violence Reduction Unit through the Partnership Reference Group and the newly constituted Violence Reduction Board.
- 1.5 Within MOPAC, risk receives political oversight through a monthly agenda item with the Deputy Mayor, Chief Executive and Directors. A quarterly bilateral meeting between the Deputy Mayor and the Commissioner provides joint senior level focus on key corporate risks.
- 1.6 Similarly, within the MPS, risk receives oversight through its Risk and Assurance Board. All corporate risks have members of Management Board as the risk owner and Risk and Assurance Board members actively challenge to assure themselves there are sufficient and effective controls in place to reduce the impact or likelihood of the risks.
- 1.7 MOPAC and the Met has good governance in place through established Boards and oversight mechanisms to ensure that efficient and effective control measures are being progressed against corporate risk, and action taken to reduce the impact and likelihood of the risk occurring.

2 Equality and Diversity Impact

This report has no direct equality and diversity impacts. All work strands are focussed on ensuring that we think intelligently about our engagement and focus on people who would not ordinarily want to engage with police. These are our

harder to reach communities and those where trust in police is most challenged. The expectation is that this will have a positive impact on race and diversity externally with increased confidence in our harder to hear communities. Actions to control risks will be subject to the relevant Met and/or MOPAC processes to assess equality and diversity impacts.

3 Financial Implications

The MOPAC and the Met risk management frameworks will contribute towards the management of MOPAC and the Met budgets and ensure that financial pressures are responded to effectively. Any funding required over and above these existing budgets will be subject to the normal MOPAC and the Met governance approval and planning processes.

4 Legal Implications

There are no direct legal implications arising from this report.

5 Risk Implications

Risk reporting assists MOPAC and the Met to manage and track risk to the achievement of the Police and Crime Plan focusing particularly on whether controls are fit for purpose and manage risk areas as intended.

6 Contact Details

Report authors:

Gemma Deadman email: Gemma.Deadman@mopac.london.gov.uk

Tracy Rylance email: Tracy.Rylance@Met.pnn.police.uk

