



Threat Assessment and Management

Notable Practices Across the World

Counter Terrorism Preparedness Network

Agenda

- Research Goal
- Methodology
- Terminology
- Analysis
- Notable practices

Research Goal

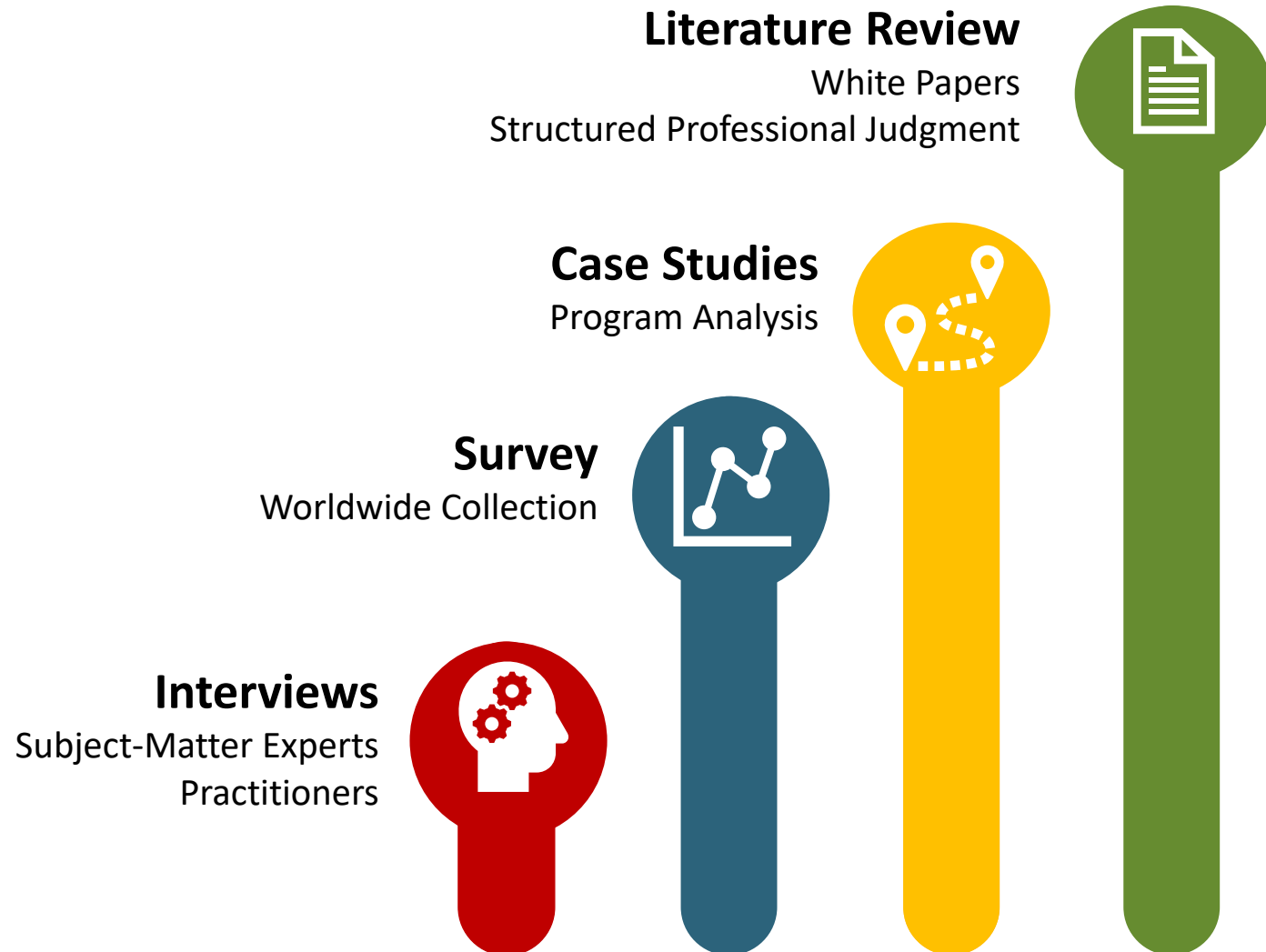
Identify prevalent **methodologies** and **structures** worldwide and document **notable practices** in threat assessment and management.

Methodology

61+

Organizations

50 Cities, 11 Countries



Terminology

Threat Assessment

A systematic, fact-based method of investigation and examination, blending the collection and analysis of multiple sources of information with published research and practitioner experience and focusing on an individual or group's patterns of thinking and behavior to determine whether, and to what extent, a person of concern is moving toward an attack.

Meloy and O'Toole, 2011; The Institute for Economics and Peace, 2022

Terminology

Threat Management

Threat management involves activities to continuously evaluate, manage, and mitigate the risk of harmful actions after an individual or group of concern has been identified. This process requires a coordinated plan of direct and/or indirect interventions which, based on current information regarding the level of concern posed, is designed to reduce the likelihood of violence in a given situation at a particular point in time.

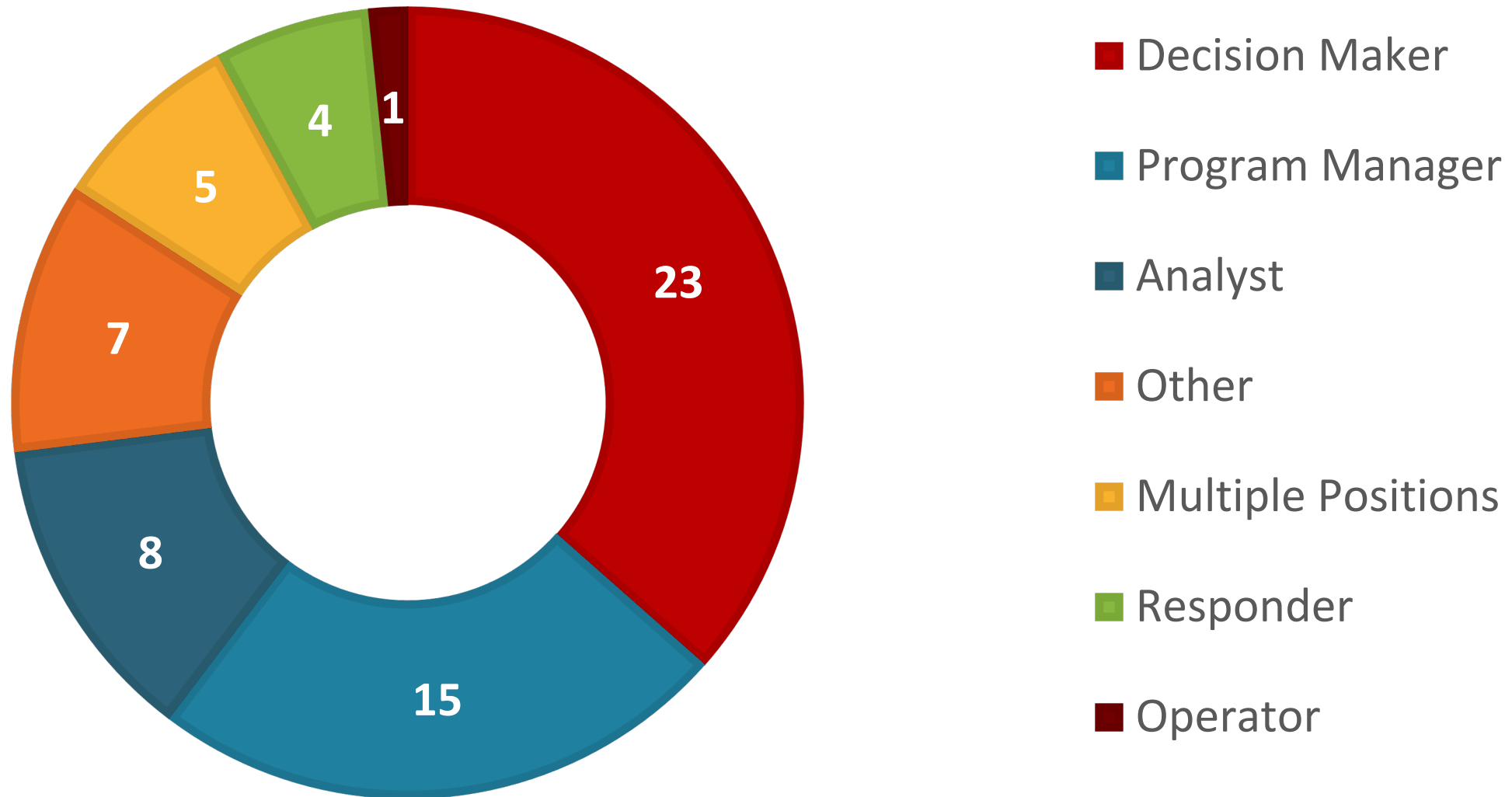
Meloy and O'Toole, 2011; The Institute for Economics and Peace, 2022



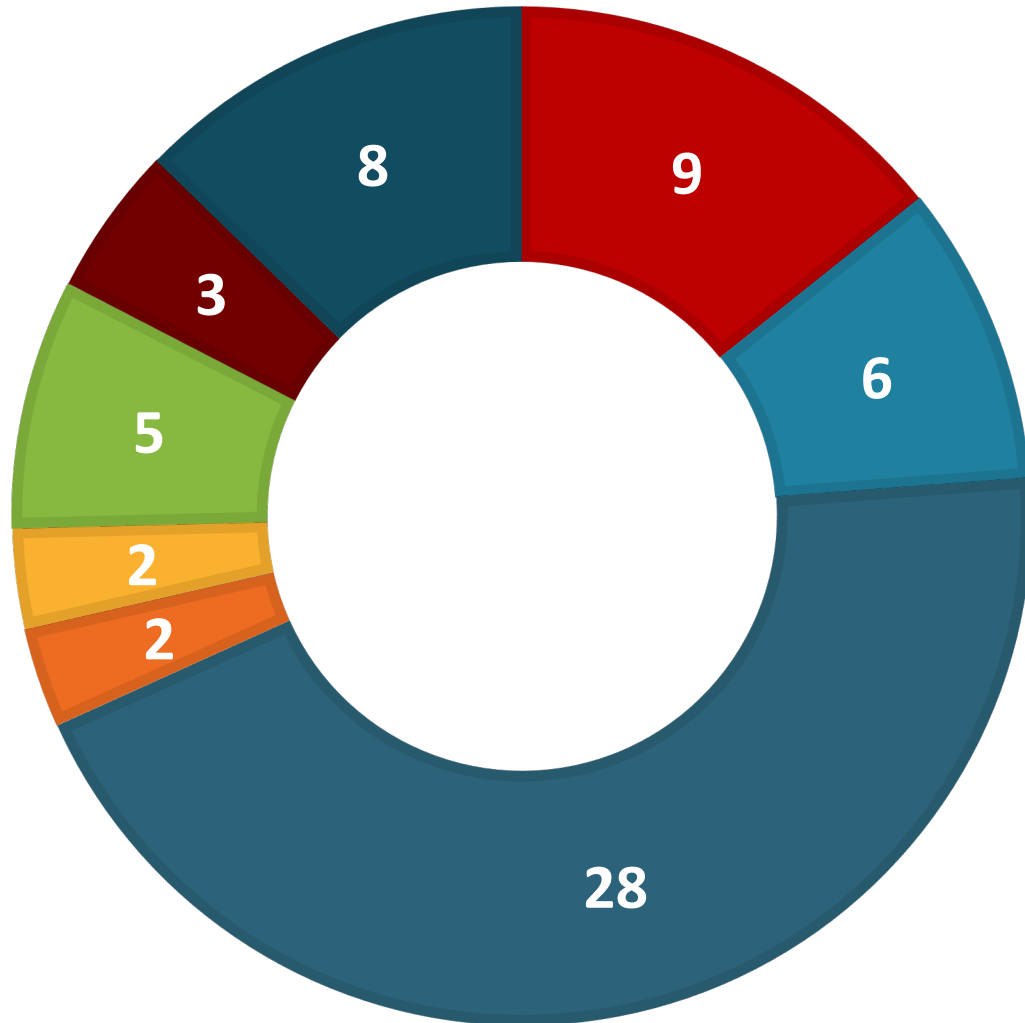
Analysis

Demographics • Program Structures • Methodologies and Tools

Respondent Program Role

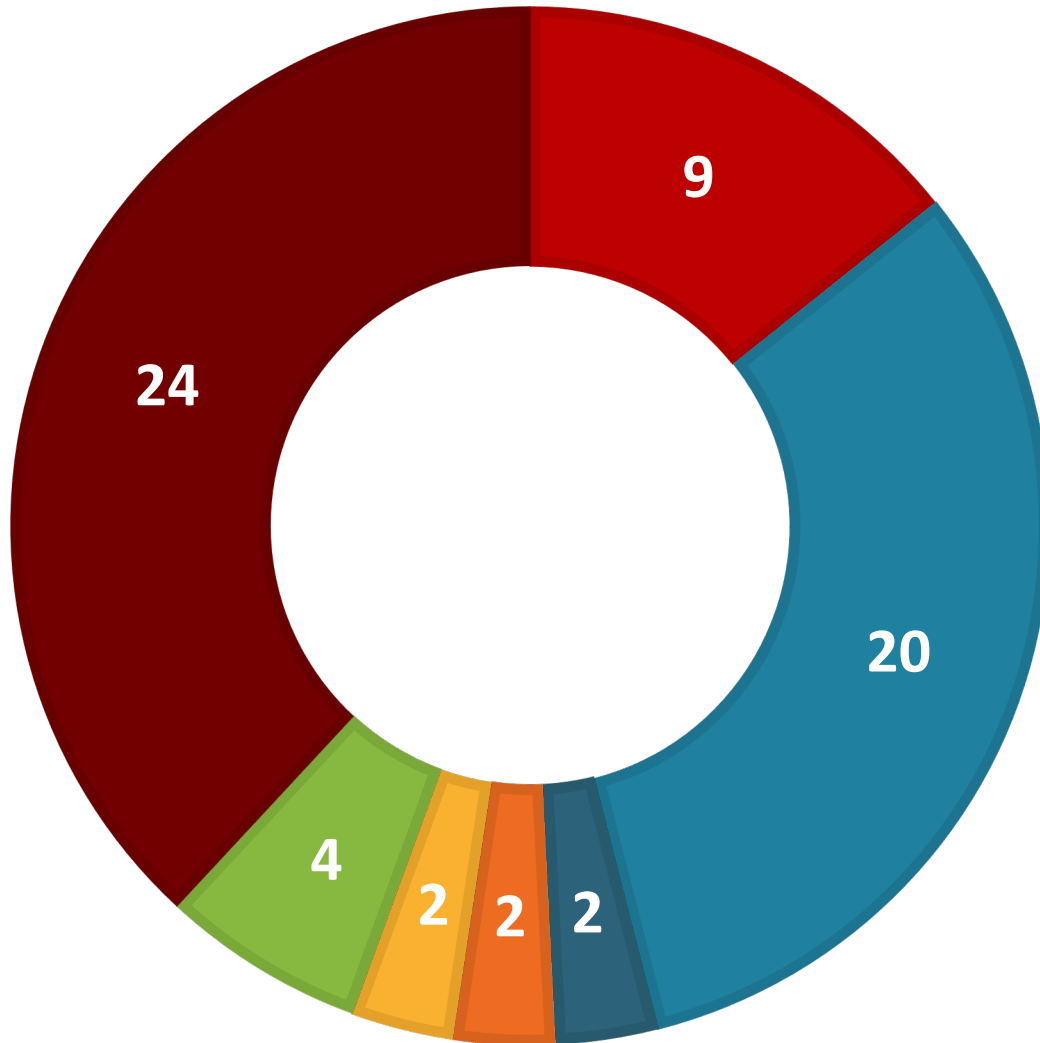


Respondent Background



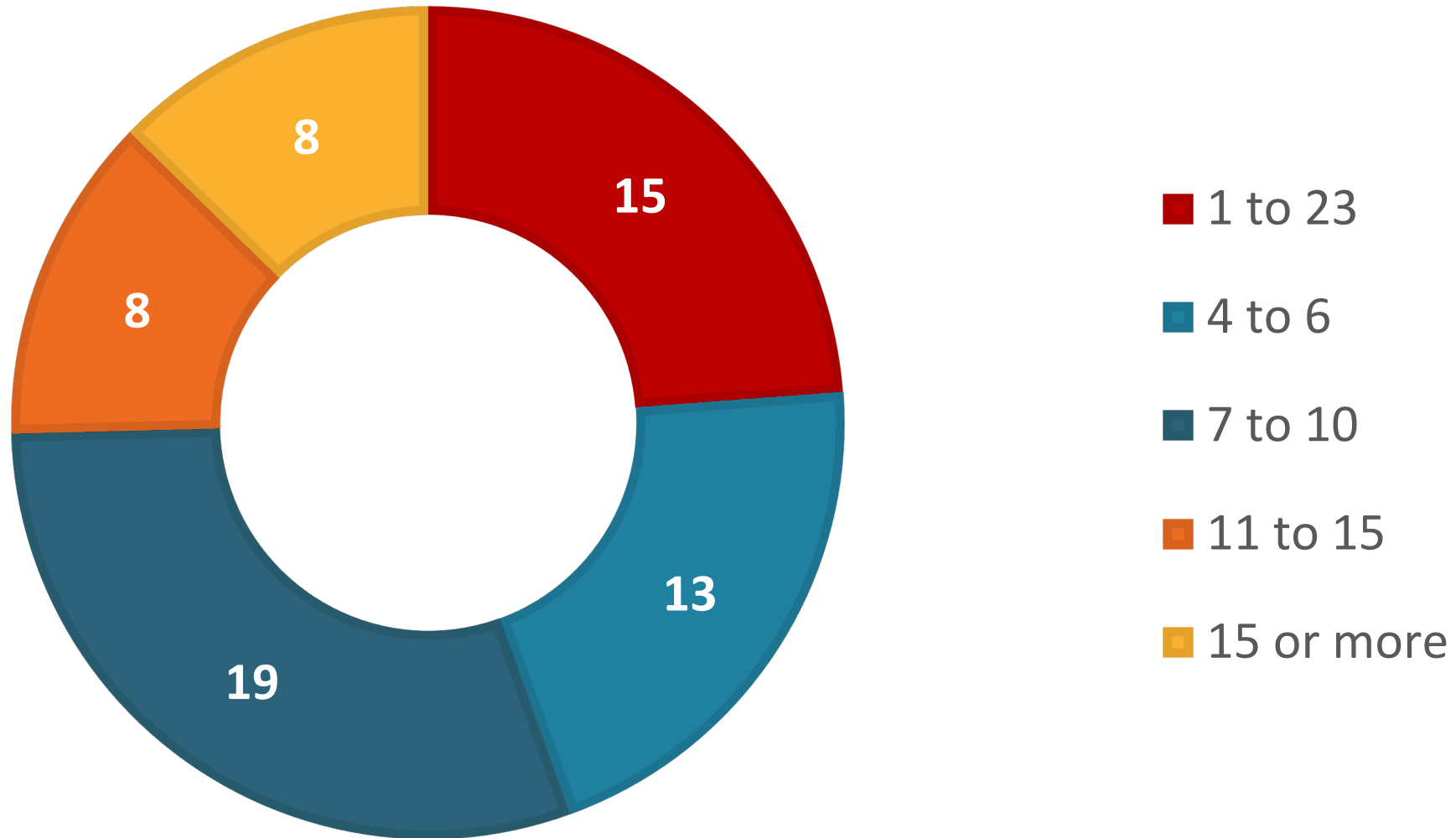
- Academic
- Emergency Management
- Law Enforcement
- Legal
- Military
- Public Health
- Multiple Positions
- Other

Respondent Threat Assessment Role

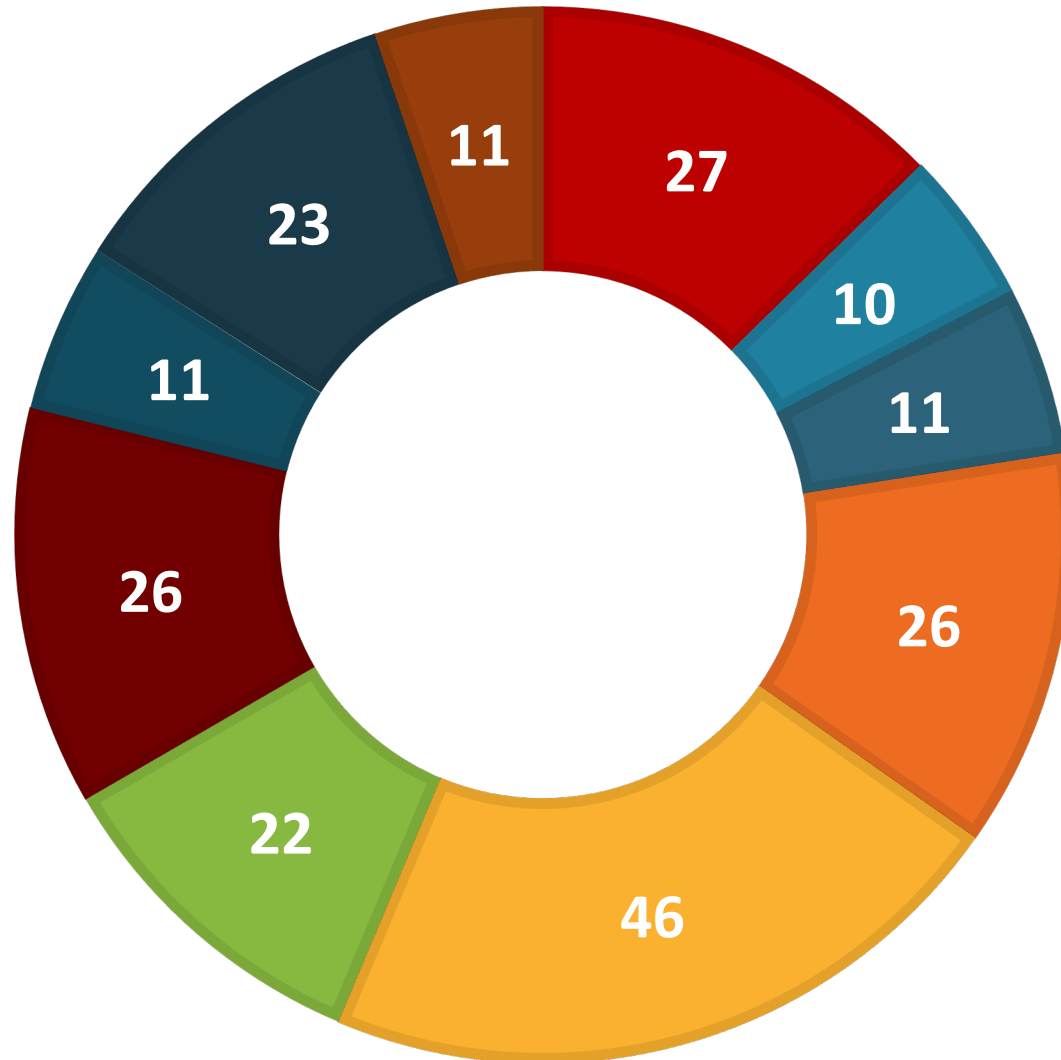


- Consultant
- Manager
- Investigator
- Member
- Coordinator
- Other
- Multiple Positions

Threat Assessment Team Size

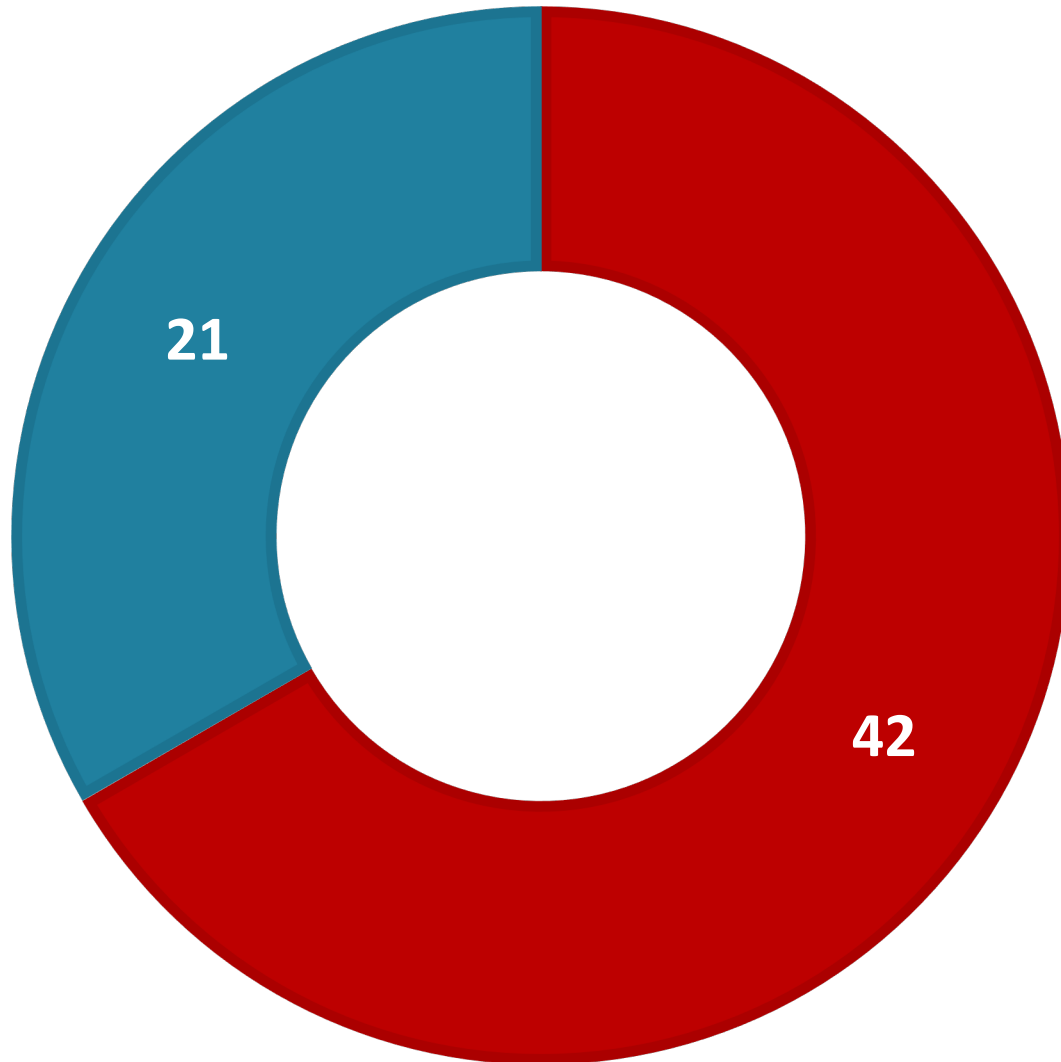


Threat Assessment Team Composition



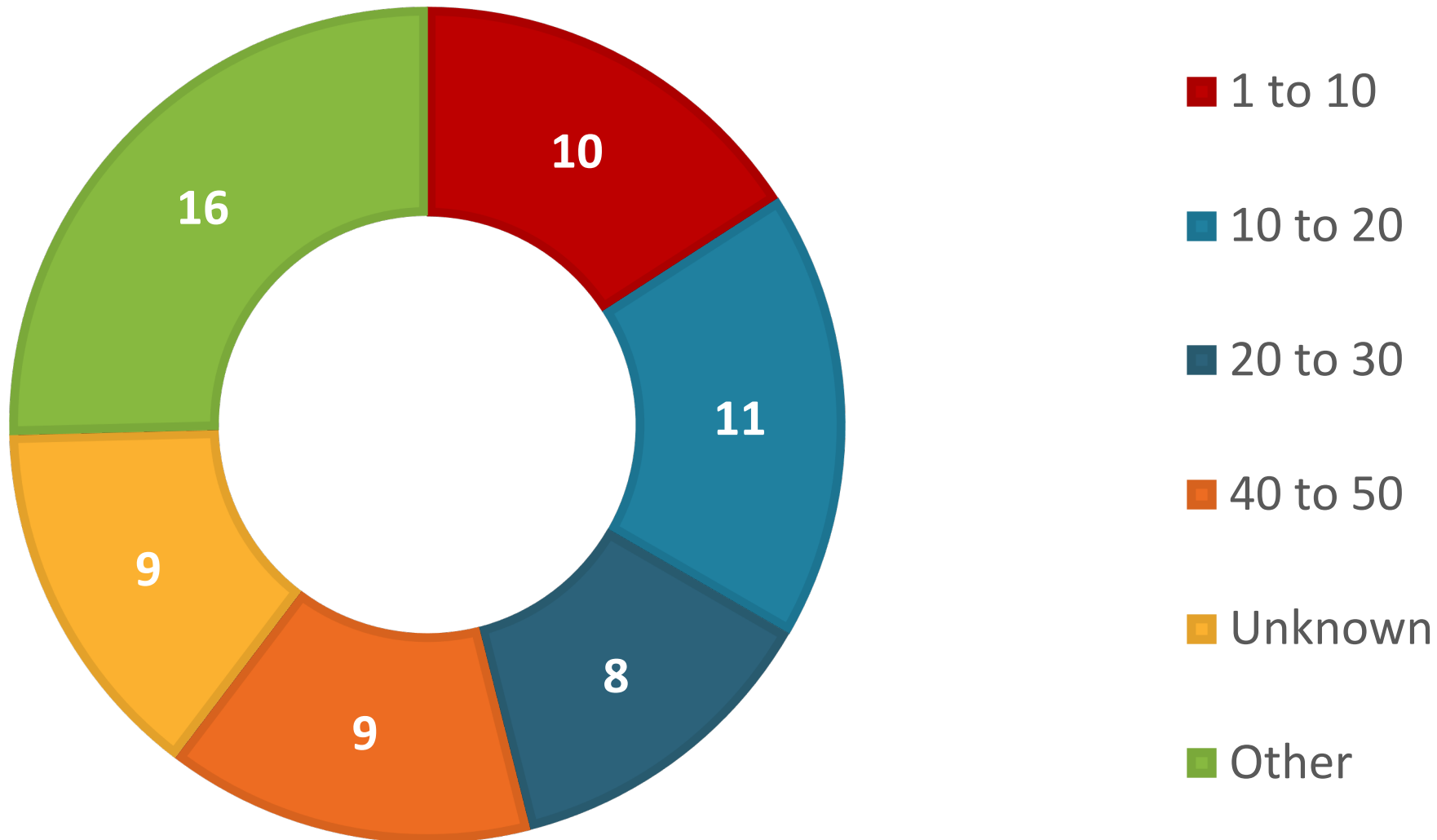
- Academic
- Community Group
- Corrections
- Emergency Management
- Law Enforcement
- Legal
- Public Health
- Military
- Social Services
- Other

24-Hour Staffing

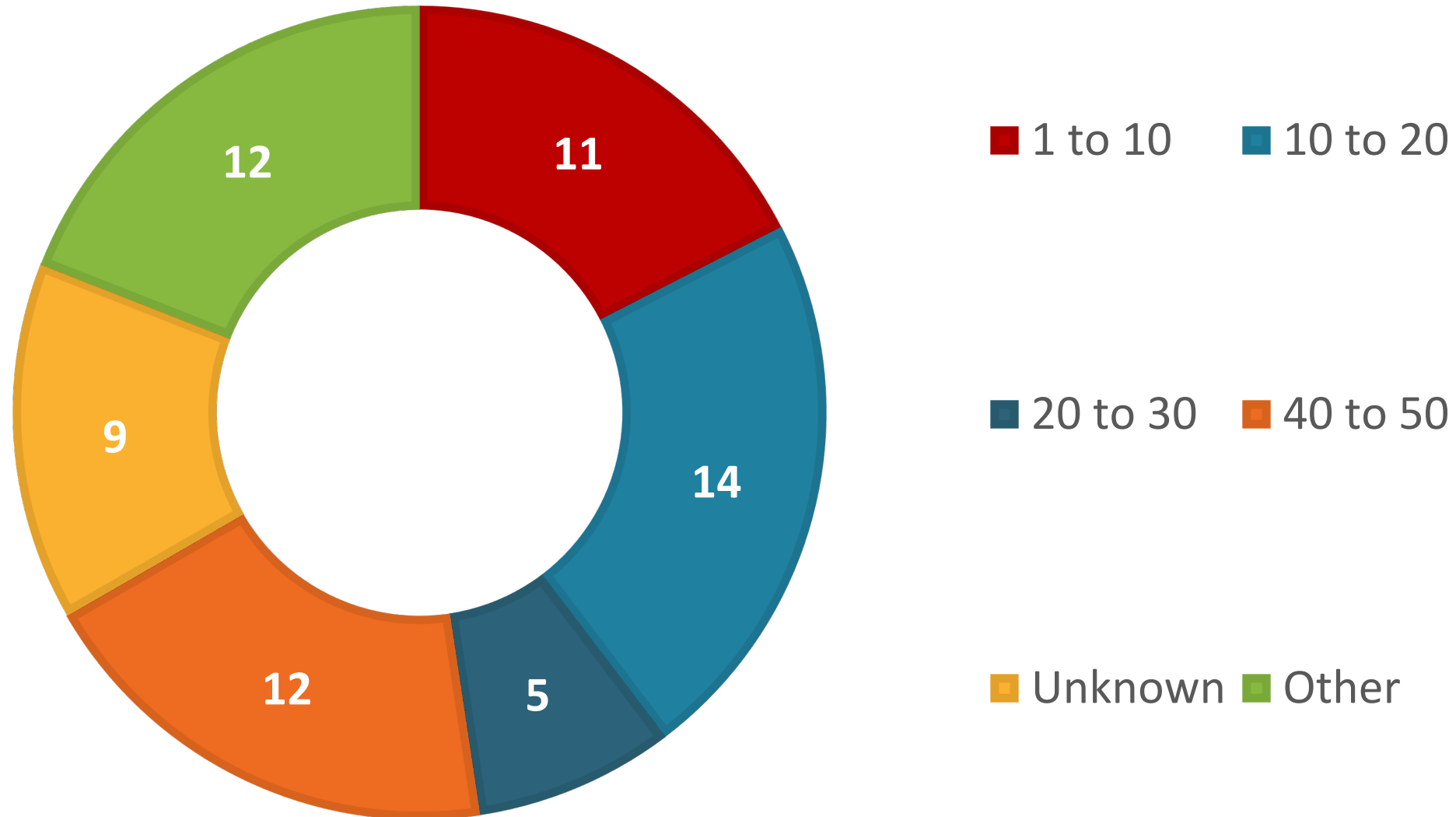


■ Part-time ■ 24-hours

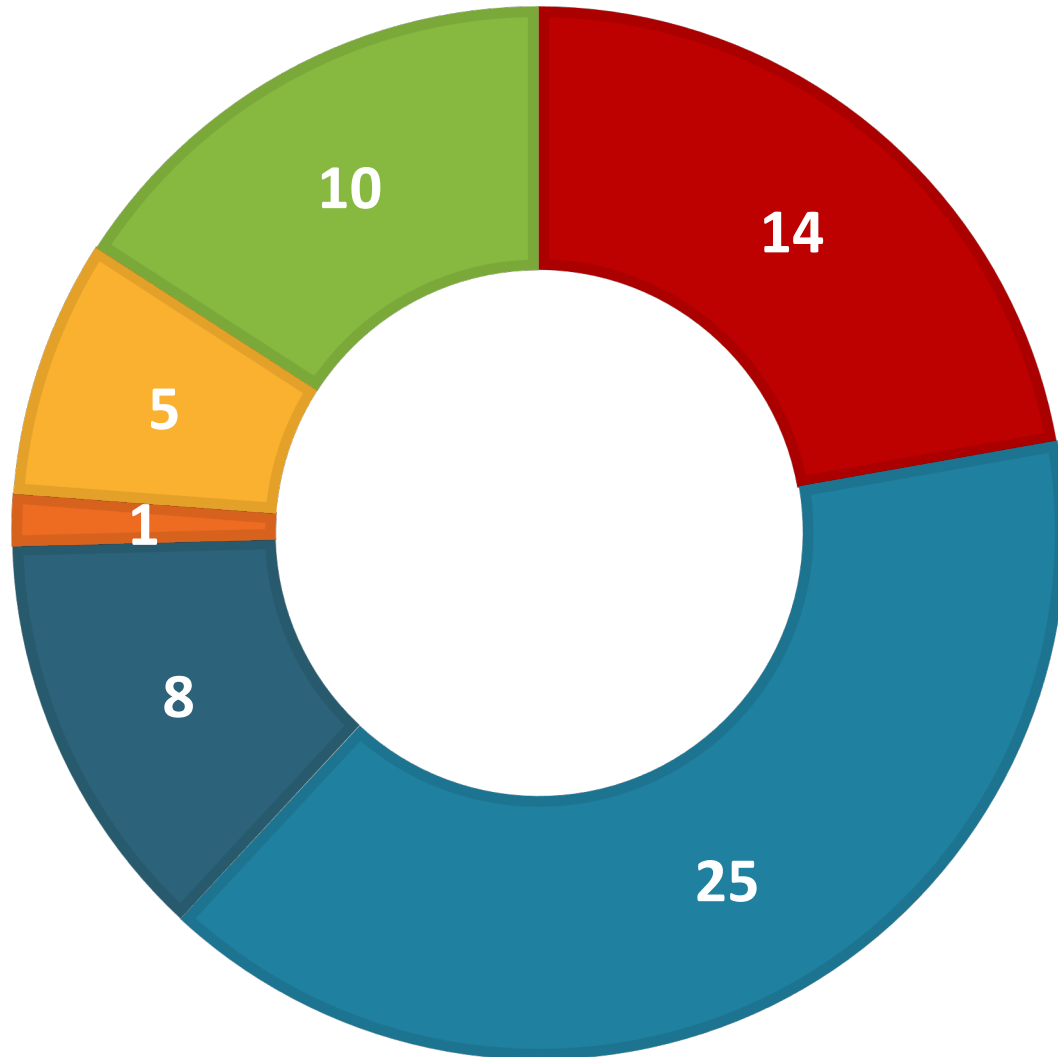
Average Threats Reported Per Year



Average Cases Investigated and Assessed Per Year

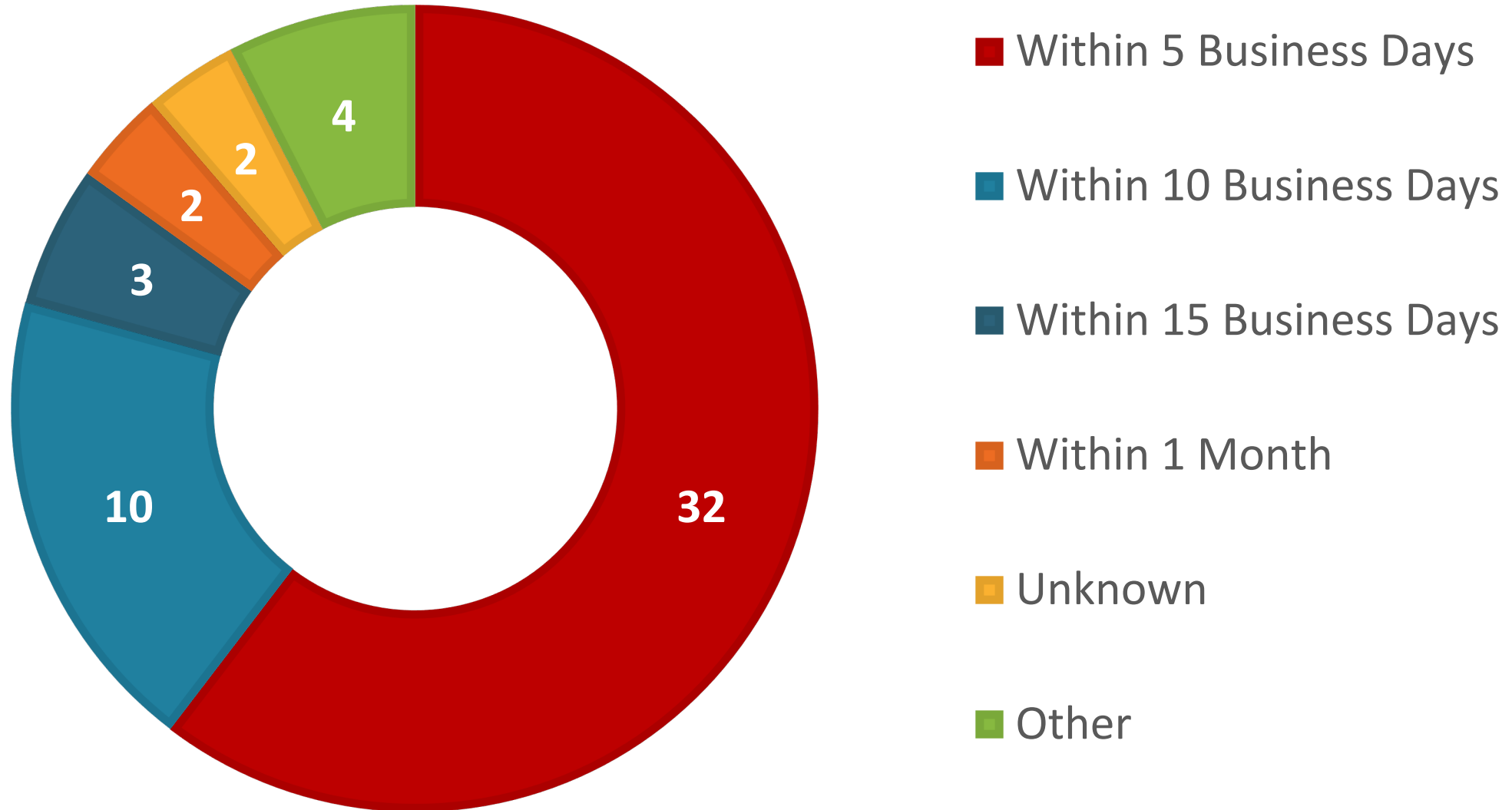


Average Investigation and Assessment of a Potential Threat

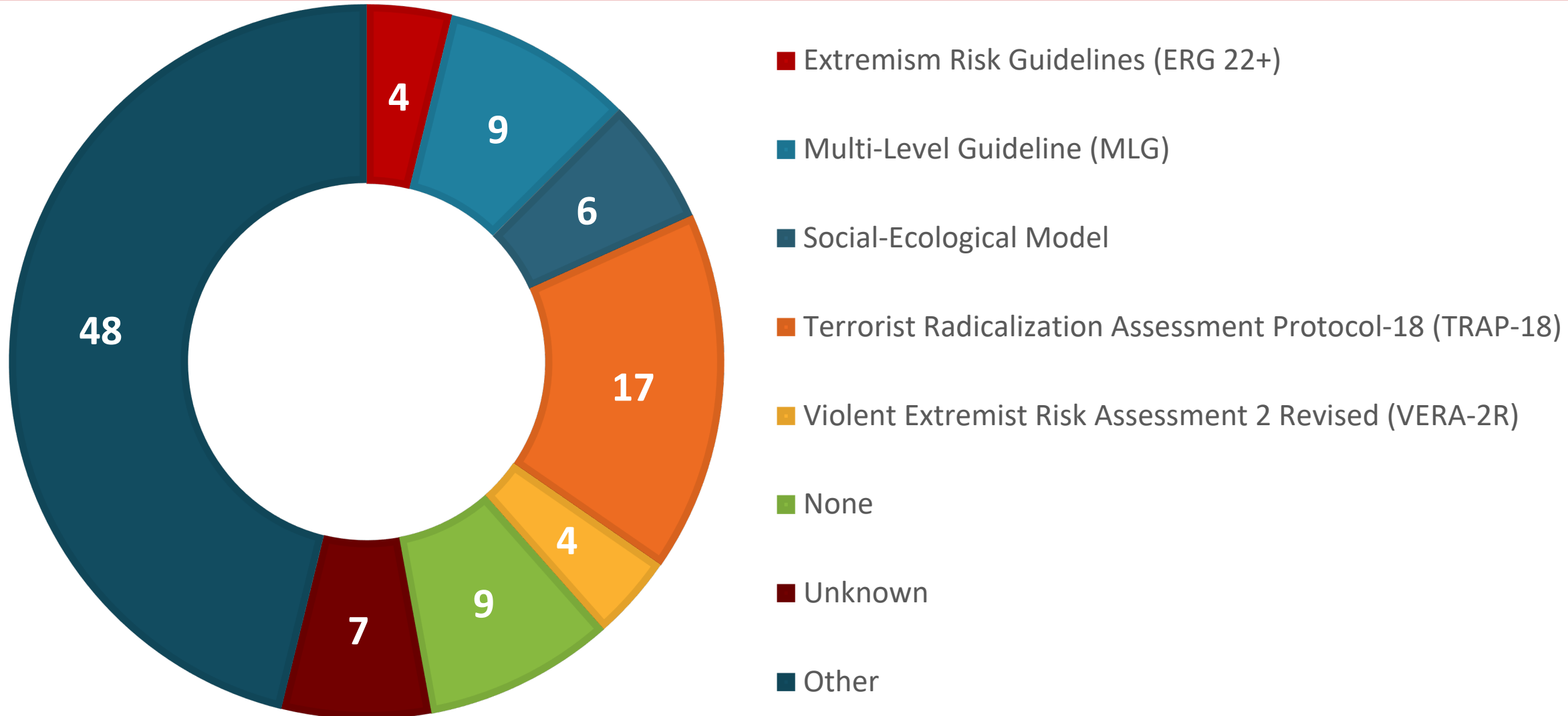


- Within 24 Hours
- Within 5 Business Days
- Within 10 Business Days
- Within 15 Business Days
- Unknown
- Other

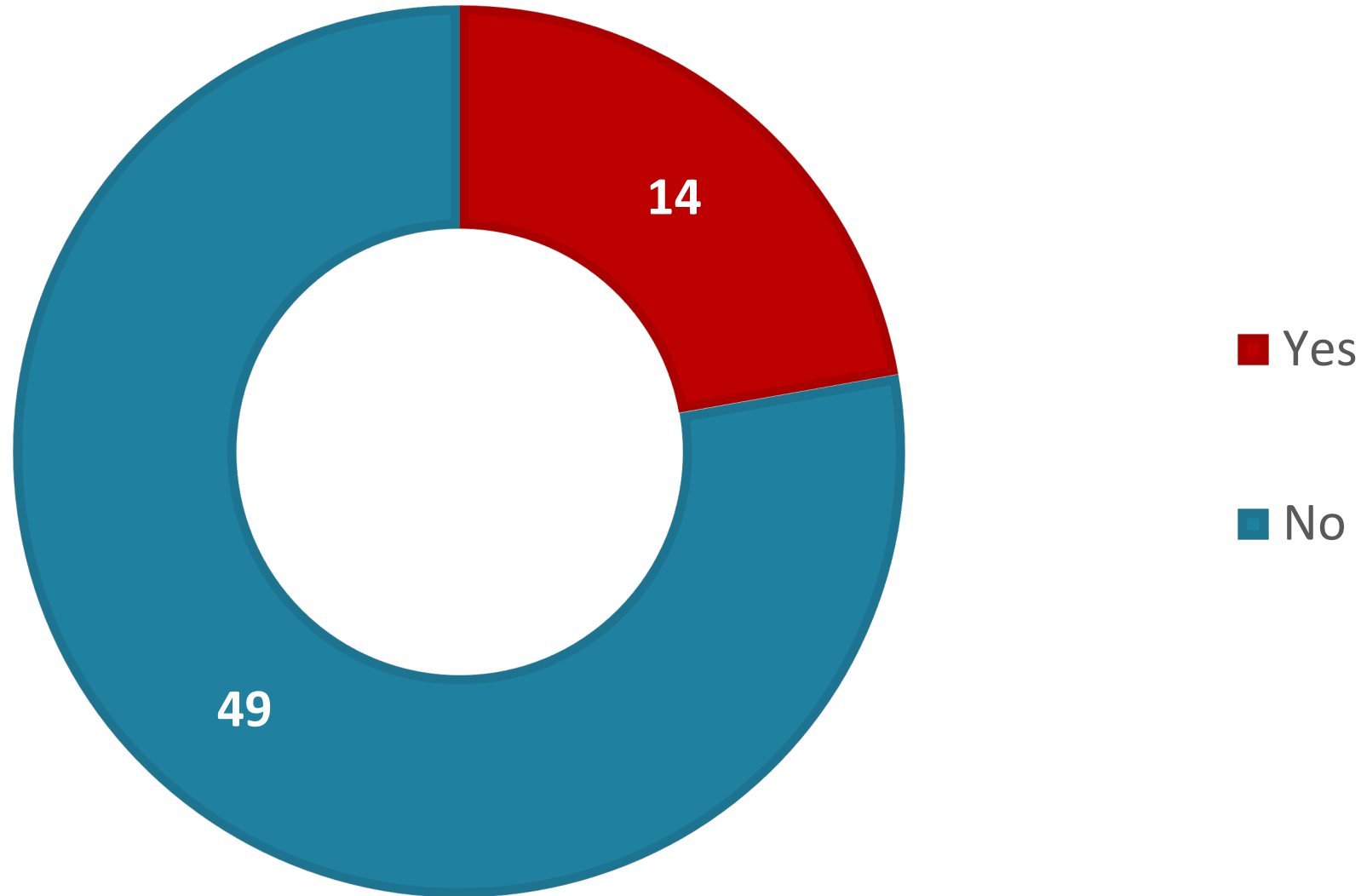
Average Management Plan Development and Implementation



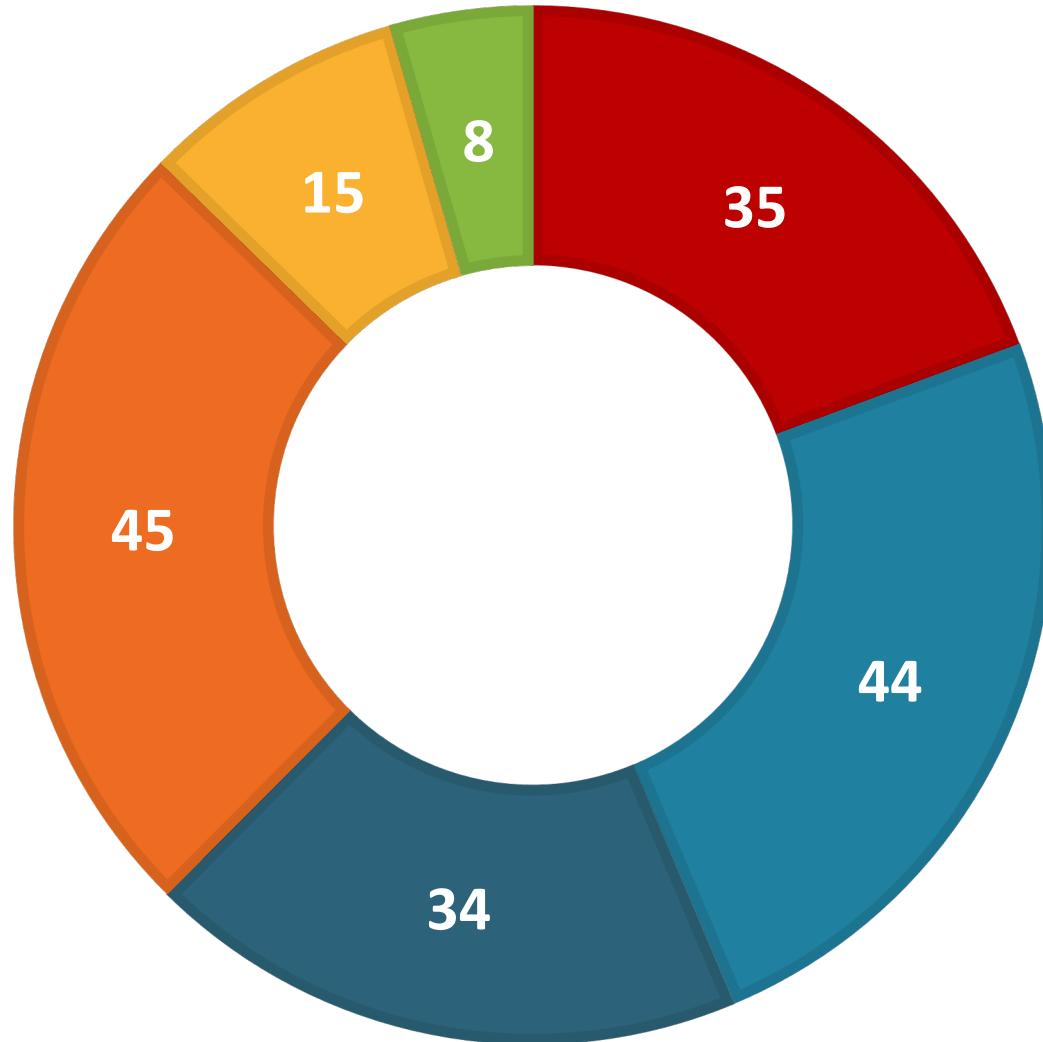
Threat Assessment Frameworks



Established or Mandated by Legislation

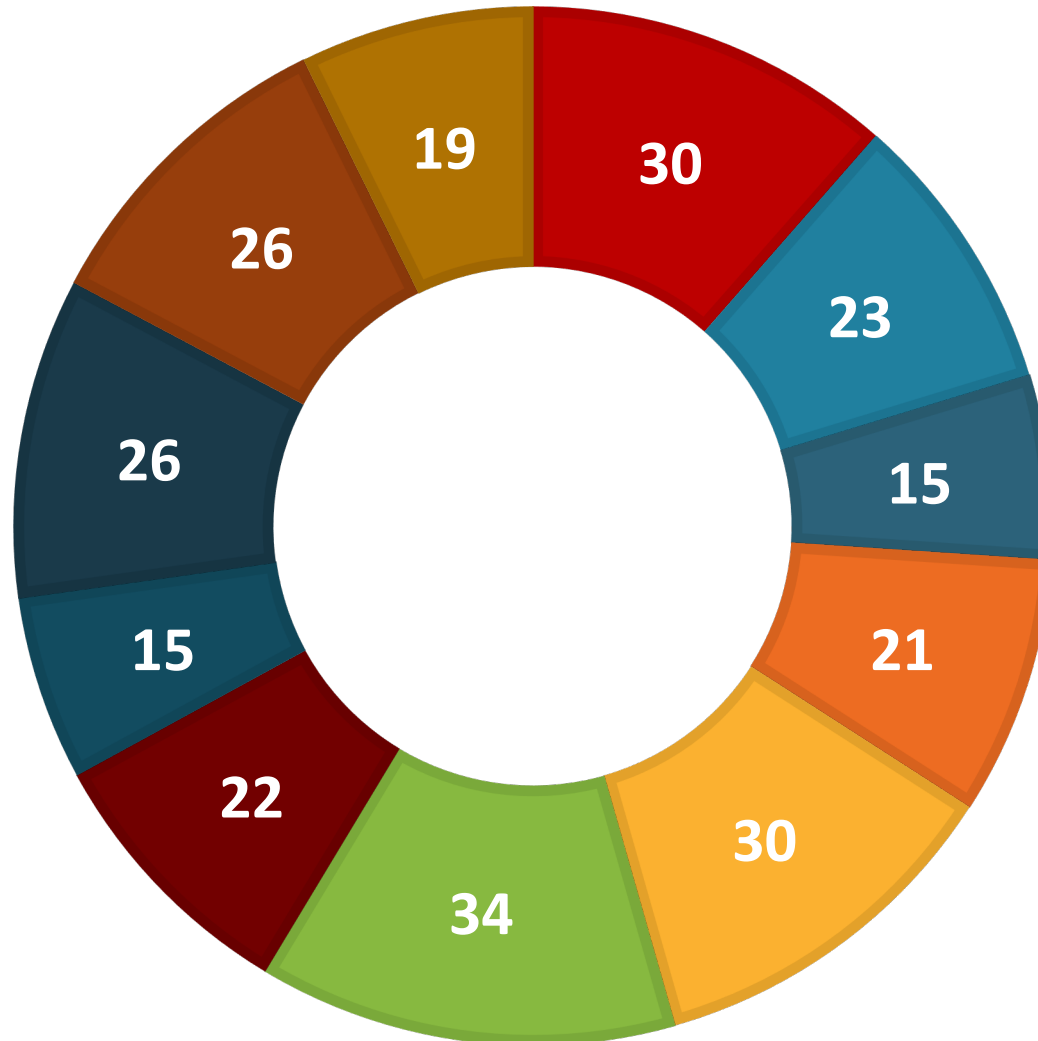


Referrals: Intake Method



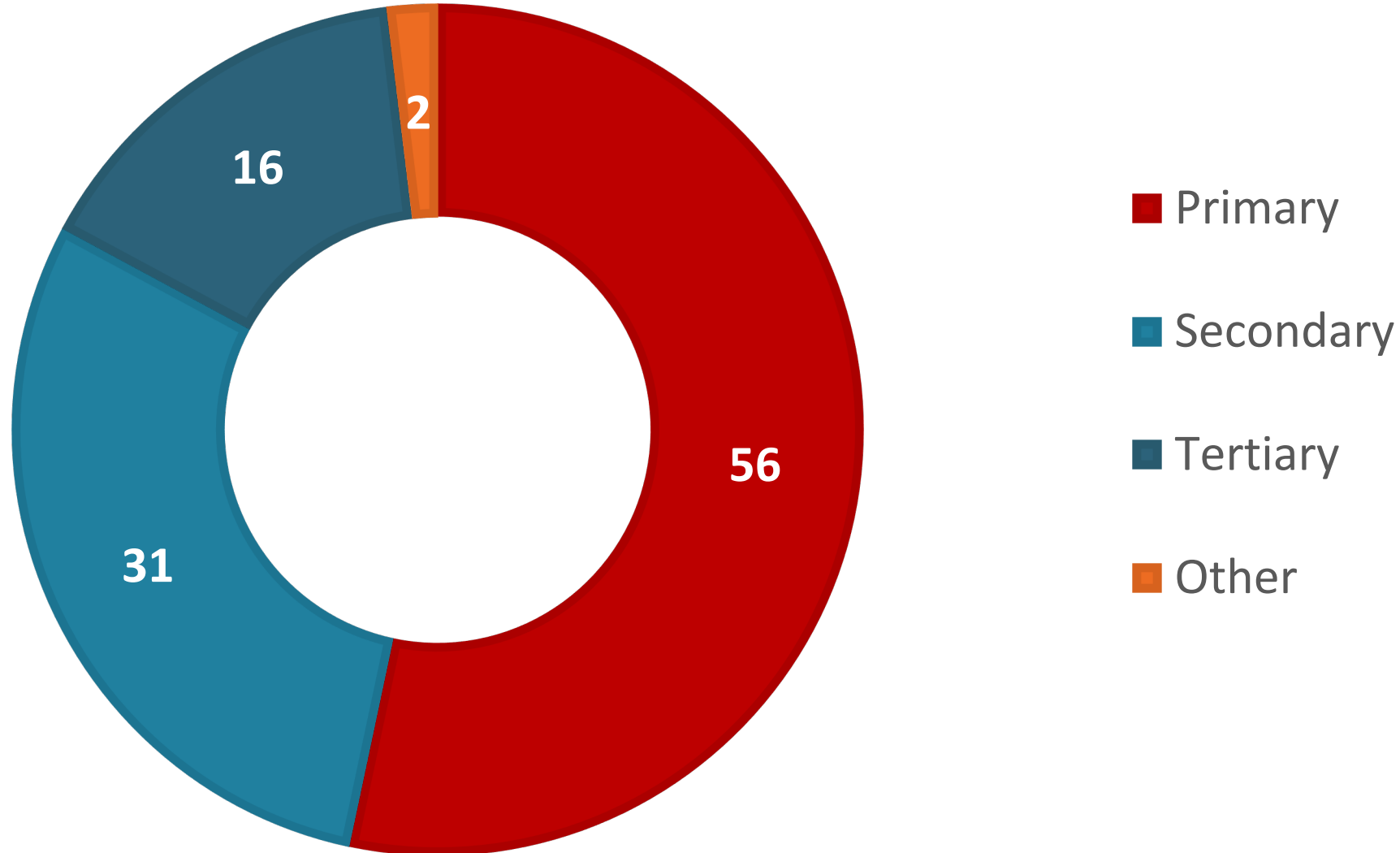
- Law Enforcement
- Direct Calls
- Reporting Tool
- Referral
- Open-Source Research
- Other

Referrals: Sources

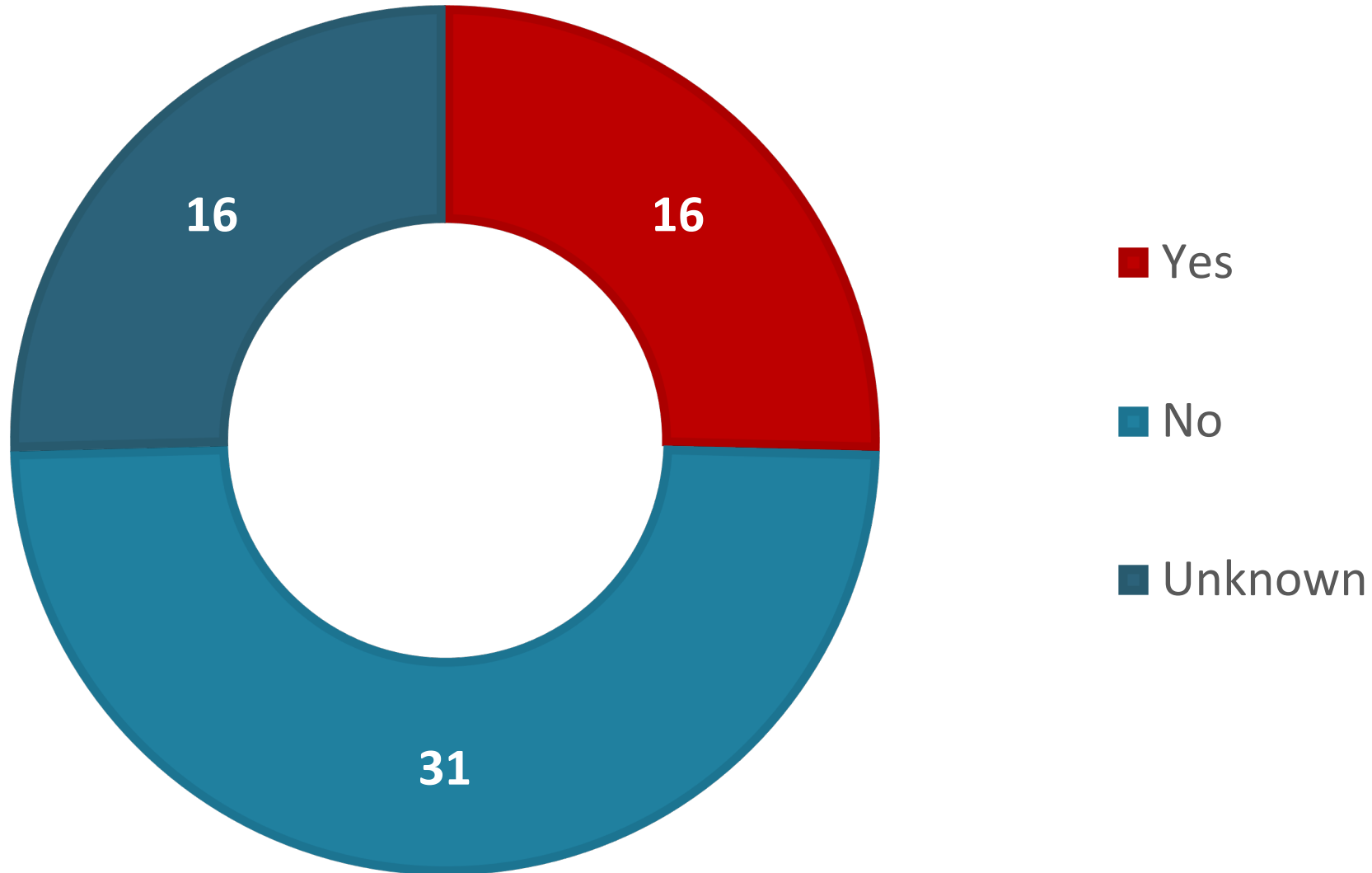


- Academic
- Community Groups
- Corrections
- Emergency Management
- General Public
- Law Enforcement
- Legal
- Military
- Public Health
- Social Services
- Other

Prevention Strategies



Measuring Effectiveness





Notable Practices

Findings and Conclusions

Notable Practices



Engage public safety, mental health, social services personnel, health care providers, legal and others

01 Multidisciplinary Team



Consider risk factors, situations, environments, and contexts when evaluating threat level

02 Holistic View



Adopt a language that clearly and simply describes the goals of your program, minimizes fear and bias, and educates the public on how to utilize its services

03 Shared Language

Notable Practices



Implement a coordinated plan, continuous monitoring, and implementation of direct or indirect interventions

04 Threat Management



Protect sensitive information such as identities, and physical and behavioral health information

05 Privacy, Civil Rights, and Civil Liberties



Combine primary, secondary, and tertiary prevention strategies to create a series of safety nets and points of intervention before violence occurs

06 Layered Intervention

Notable Practices



Collect metrics of how mitigation techniques and methods are impacting a situation versus a comparison of before and after a case

07 Data



Share information for a holistic view of the subject of concern and what resources and services they may require

08 Share Information



Socialize threat assessment efforts and empower community members to uplift those in need

09 Lower Barriers to Report

