

AUDIT PANEL

Friday, 22 September 2017

MOPAC Governance Improvement plan

Report by: Chief Executive Officer, MOPAC

Report Summary

Overall Summary of the Purpose of the Report

This report outlines the progress MOPAC has made since the last meeting of the Audit Panel. In particular, it includes an update on; the progress made in addressing the governance issues identified in the MOPAC Annual Governance Statement for 2016/17, the wider governance issues identified in the Director of Audit, Risk and Assurance (DARA) Internal Audit Annual Report 2016/17.

MOPAC's governance arrangements are designed in order to deliver the Police and Crime Plan (PCP) published in March 2017. They ensure that the appropriate oversight is exercised in all key areas of business, both in terms of effectively discharging statutory and regulatory requirements including those in the 2011 Act and in meeting the requirements of the PCP. All areas continue to be monitored and evaluated to ensure they remain fit for purpose.

Specific areas of focus and improvement have centred on building systems and capacity for MOPAC's early engagement with the Met to ensure streamlined and effective decision making between the DMPC and MPS.

Key Considerations for the Panel

The Audit panel to note the improvements made since the last report.

Interdependencies/Cross Cutting Issues

This governance improvement plan is aligned with the Risk management report and there are interdependencies between the increasingly aligned Met and MOPAC risk registers.

In addition, this report picks up issues highlighted in the Met's governance improvement plan.

Recommendations

The Audit Panel is recommended to note the governance improvement highlighted within the report to be implemented.

1. Supporting Information

- 1.1 The MOPAC governance improvement plan is attached at Appendix 1. At the Audit Panel quarterly meeting, a governance update will continue to be provided as re-assurance that MOPAC is reviewing the effectiveness of governance arrangements including internal controls and risk management systems.

Key areas are summarised below:

- 1.2 The Mayor of London's Police and Crime Plan (PCP) outlines how MOPAC should hold the Commissioner of Police of the Metropolis to account and deliver manifesto commitments and expectations. To deliver the PCP launched in March 2017, MOPAC continues to reinforce its systems so that it delivers the priorities set out in the Plan.
- 1.3 Oversight is carried out through a number of mechanisms, which is reviewed regularly to build a stronger system with in depth management information and timely reports from the MPS.
- 1.4 Attached at Appendix A is the governance improvement plan stating actions that will be carried out to ensure stronger governance. Appendix B is the DARA annual report recommendations aligning MOPAC and Met governance arrangements.
- 1.5 There are defined roles and accountabilities of panels and boards, with an internal planning and performance framework to also support the delivery of the PCP.
- 1.6 A Governance and Risk working group has been established to undertake a regular and appropriate review of the effectiveness of the governance arrangements.
- 1.7 The Publication Scheme is updated and published alongside the Annual Financial Statements and the Annual Governance Statement. Access to MOPAC's decisions is considered consistently across MOPAC's activities.
- 1.8 There are systems in place to review all work and business processes to ensure that MOPAC continues to operate within the statutory and regulatory requirements and ensure that decisions of the Deputy Mayor for Policing and Crime (DMPC) are implemented.

2. Equality and Diversity Impact

MOPAC is committed to ensuring access for all. The public are able to access information held by MOPAC under the terms of the Freedom of Information Act 2000 and the Data Protection Act 1998.

3. Financial Implications

Failure to implement the governance improvements highlighted may have control implications, although these would be highlighted by any subsequent audit work. Efficient and effective governance arrangements are necessary in ensuring robust financial management.

4. Legal Implications

Failure to adhere to statutory and legal obligations and the commitments set out in the Police and Crime Plan could lead to challenge, or reputational damage.

5. Contact Details

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6. Appendices and Background Papers

Appendix A – Governance Improvement Plan - Restricted

Appendix B – DARA annual report recommendations - Restricted