# MAYOR OF LONDON OFFICE FOR POLICING AND CRIME

## **REQUEST FOR DMPC DECISION - PCD 44**

Title: Mobility Mobile Devices & Solution Delivery & Integration Management

#### **Executive Summary:**

This report requests approval for advanced funding in respect of Mobility Mobile Devices and of a contract change notice in relation to the SIAM contract to include a Solution Delivery & Integration Management (SDIM) Function

#### Recommendation:

The DMPC is asked to approve

- 1. advanced funding of £7.93m in respect of Mobility Mobile Devices;
- 2. a contract change notice in relation to the SIAM contract to include a Solution Delivery & Integration Management (SDIM) Function at a cost of £10.8m over 7 years, and
- 3. one off project costs of £5.55m to implement the SDIM function of which £0.55m is an additional call on reserves

## **Deputy Mayor for Policing and Crime**

your hunder

I confirm I have considered whether or not I have any personal or prejudicial interest in this matter and take the proposed decision in compliance with the Code of Conduct. Any such interests are recorded below.

The above request has my approval.

Signature

**Date** 

18/88/2016

# PART I - NON-CONFIDENTIAL FACTS AND ADVICE TO THE DMPC

# Decision required – supporting report

## 1. Introduction and background

- 1.1. Mobile devices project is the key enabler to mobilise the MPS, and support the MPS to transform its way of operating to become a more agile modern police force.
- 1.2. Similarly, the implementation of a revised Solution Delivery Model is a component of the Digital Policing Transformation Programme and a key enabler for the One Met Model. The DP Target Operating Model and the revised Solution Delivery Model have been designed to deliver improved technology solutions to the MPS and reduce operating costs.

# 2. Issues for consideration

- 2.1 Without the approval of further funding drawdown, the Mobile Devices project will be delayed, resulting in delays to completion of the OMM2020 organisational transformation programme.
- 2.2 The early funding requested for the Mobile Devices project is due to the revised submission date of the Final Business Case from June 2016 to October 2016, so that the OMM 2020 programme's tested benefits and fixed costs proposals from suppliers with committed timescales can be incorporated.
- 2.3 The case for implementation of a new model for Solution Delivery is based on anticipated improvements in project delivery; with more effective solutions delivered to meet schedule, cost and quality requirements.
- Over the next 5 years an estimated £500m will be invested in IT and it is essential that Digital Policing have a robust, efficient and effective delivery engine in order to achieve the best value for money from that investment.
- 2.5 Failure to implement a new model for Solution Delivery will also be detrimental to performance of other elements of the DP TOM, which are to be (or have been) implemented.

#### 3. Financial Comments

- 3.1. With regards to mobility mobile devices, this report is requesting £7.93m from the approved capital budget of £9.5m for 2016/17. The balance in the capital plan that will be requested in the final business case is £32.17m. Overall costs are not affected by the release of advanced funding.
- 3.2. Expenditure of £10.8m in relation to the SDIM contract change notice will be contained within existing cash limits by transferring savings generated in staffing to supplies and services budgets. 'One-off' project costs of £5.55m will be funded from an approved use of central redundancy and DP reserves.

## 4. Legal Comments

- 4.1. Advice from external lawyers included within the OBC for SDIM, confirms that there is a low or medium risk of a successful challenge.
- 4.2. The recommendation can be lawfully approved in accordance with MOPAC Contract Regulations and EU/UK Procurement law.

- 4.3. In accordance with the MOPAC Scheme of Delegation and Consent (4.8) the DMPC must approve business cases for revenue or capital expenditure of £500,000 and above; (4.13), the DMPC must approve all contract exemptions for £100,000 or above, and (4.8) all transfers to and from reserves.
  - 5. Equality Comments
  - 5.1. There are no equality or diversity issues
- 6. Background/supporting papers
- 6.1. None

P	ublic	access	to	infor	mation

Information in this form (Part 1) is subject to the Freedom of Information Act 2000 (FOIA) and will be made available on the MOPAC website following approval.

If immediate publication risks compromising the implementation of the decision it can be deferred until a specific date. Deferral periods should be kept to the shortest length strictly necessary.

#### Part 1 Deferral:

Is the publication of Part 1 of this approval to be deferred? NO

If yes, for what reason:

Until what date:

Part 2 Confidentiality: Only the facts or advice considered as likely to be exempt from disclosure under the FOIA should be in the separate Part 2 form, together with the legal rationale for non-publication.

Is there a Part 2 form - YES

ORIGINATING OFFICER DECLARATION:

ORIGINATING OFFICER DECLARATION:	Tick to confirm statement (✓)
<b>Head of Unit:</b> The SRFM Accountant has reviewed the request and is satisfied it is correct and consistent with the MOPAC's plans and priorities.	. •
<b>Legal Advice:</b> The MPS legal team has been consulted on the proposal.	<b>~</b>
<b>Financial Advice:</b> The Strategic Finance and Resource Management Team has been consulted on this proposal.	<b>✓</b>
<b>Equalities Advice:</b> Equality and diversity issues are covered in the body of the report.	~

#### OFFICER APPROVAL

## (Acting) Chief Executive Officer

I have been consulted about the proposal and confirm that financial, legal and equalities advice has been taken into account in the preparation of this report. I am satisfied that this is an appropriate request to be submitted to the Deputy Mayor for Policing and Crime.

Signature R. ( aurena

Date 12/08/2016

#### Not Protectively Marked

# MOBILE DEVICES UPDATE AND FUNDING REQUESTS

#### INVESTMENT ADVISORY BOARD 18 AUGUST 2016

# Report by the Director of Digital Policing on behalf of the Deputy/Commissioner

#### Executive Summary

The Mobile Devices project is the key enabler to mobilise the MPS, and support the MPS to transform its way of operating to become a more agile modern police force.

This paper describes the advanced funding request for the continuation of the Mobile Devices project.

# A. RECOMMENDATIONS - That the Deputy Mayor for Policing and Crime approves

 Advanced funding from the FBC of £7.93m capital from the Capital Plan agreed by MOPAC (Feb16) for continuation of implementation of long-lead items and production of the Mobile Devices Final Business Case;

## **B. SUPPORTING INFORMATION**

- The submission of the Final Business Case has been rescheduled so that the findings from the initial controlled rollout of Windows mobile devices and supplier costs and timescales for the rollout can be incorporated. As a result, to continue project activities, a drawdown of funding is requested.
- The main drivers for rollout of devices are cost savings and productivity gains for operational police officers and support staff, and these drivers remain unchanged. This means that there is a need to continue with benefits verification through the Windows controlled rollout and continuation of iPad pilot, implementation of long-lead items and production of Final Business Case.

# C. OTHER ORGANISATIONAL & COMMUNITY IMPLICATIONS

# **Equality and Diversity Impact**

1. Inclusion, diversity and equality screening has been completed as part of the preparation of the Final Business Case and is stored with the project documentation.

# Financial Implications / Value for Money

- The funding requirements of the project involve purchase of Mobile Devices, building of infrastructure and development of applications, as well as ongoing support and capital refreshment.
- 3. Early funding requested in this paper concern the project processes of project planning & management, project resources for preparation of FBC, implementation of long-lead infrastructure items and continuation of iPad pilot.