

# Mayor of London's Infrastructure Advisory Panel



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**[www.london.gov.uk/better-infrastructure](http://www.london.gov.uk/better-infrastructure)**

## **Foreword**

Infrastructure is essential to London's effective functioning and is at the heart of what makes London a sustainable, productive and great place to live. Nobody can forget London's pioneering track record, whether that be the foresight of Joseph Bazalgette installing London's first sewerage network or the progressive development of what is one of the most comprehensive transport networks in the world which underpins London's prosperity.

However, despite these solid foundations, London is not without its challenges. We face a growing population and a need to undertake a significant programme of investment to ensure London's infrastructure is fit for the future, particularly in the context of climate change. Without effective coordination this investment will result in significant disruption and unnecessary cost. Using data intelligently will be key to getting this right.

Given this, the Mayor is actively supporting the planning and delivery of London's infrastructure, through the London Infrastructure Group, the recent establishment of an infrastructure coordination service and the Mayor's ambitious policy and innovation agenda articulated across his various strategies and projects.

The Mayor recognises that his ambitions cannot be delivered in isolation, but require a partnership approach between industry, government, boroughs and other relevant stakeholders.

As such, establishment of this Infrastructure Advisory Panel could not come at a more opportune time. I would like to thank all of those who have applied to sit on the Panel and congratulate those who have been successfully appointed. I look forward to working with you as we seek to progress, collectively, our ambitions for London's future infrastructure.

Jules Pipe CBE  
Deputy Mayor for Planning, Regeneration & Skills

## **Background: Supporting the planning and delivery of London's infrastructure**

London's growth is placing increasing pressure on our aging infrastructure. Infrastructure providers face many challenges – increased customer expectations, funding constraints and ambitious targets for decarbonisation alongside an ongoing need to reinforce, maintain and modernise existing assets. New developments also need servicing with transport, energy, water, waste, digital connectivity, green and social infrastructure. This increase in activity causes disruption and congestion, which has a wide-ranging impact - particularly on local communities - but also on London's economy and the environment.

Against this backdrop, the Mayor recently established an Infrastructure Coordination Team at the Greater London Authority (GLA) to support the coordination of infrastructure planning and delivery across London. This is backed and funded by industry and follows an extensive consultation which concluded that the planning and delivery of London's infrastructure could be improved for the benefit of residents, the economy and wider society.

The Infrastructure Coordination Team is overseen by the London Infrastructure Group, convened by the Mayor and composed of senior infrastructure leaders from across the industry, bringing together the organisations responsible for building, maintaining and supporting London's infrastructure.

The current focus of the GLA's infrastructure work programme includes:

- Ensuring the effective coordination of London's infrastructure from both a planning and delivery perspective
- Increasing resilience and addressing climate change (including decarbonisation)
- Breaking down regulatory barriers
- Improving the use of data and supporting innovation
- Promoting diversity and inclusion in the infrastructure sector
- Addressing funding challenges

For more information on the GLA's infrastructure work programme, please visit [www.london.gov.uk/better-infrastructure](http://www.london.gov.uk/better-infrastructure)

## **Purpose of the Infrastructure Advisory Panel**

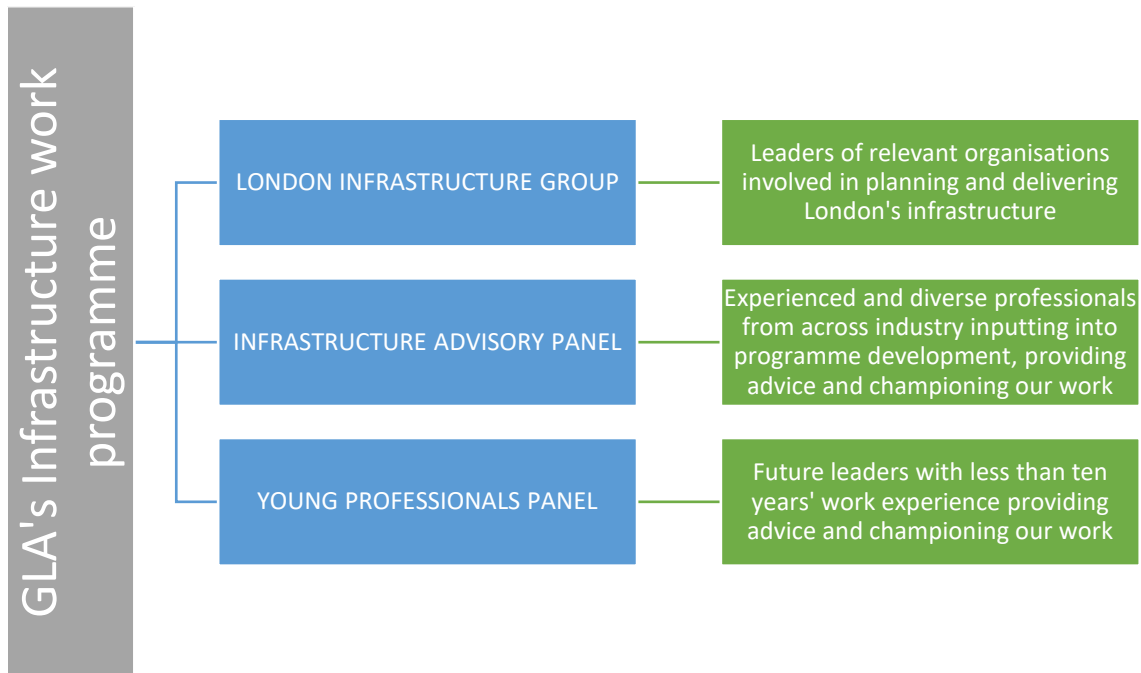
To complement the London Infrastructure Group and support the work programme of the GLA's Infrastructure Coordination Team and the Mayor's wider infrastructure agenda, the GLA has established an Infrastructure Advisory Panel. Bringing together a pool of expertise from across the infrastructure space, the Infrastructure Advisory Panel will inform the GLA's infrastructure agenda, ensuring it focuses on the key challenges and opportunities to meet London's needs.

The Infrastructure Advisory Panel will:

- Constructively challenge and support the London Infrastructure Group and the GLA's infrastructure work;
- Contribute innovative thinking and recommendations in relation to London's infrastructure delivery and coordination challenges;
- Provide advice on cross-cutting and sector-specific issues, including data, innovation, resilience, regulation, financing and funding of infrastructure;
- Ensure that infrastructure policy and delivery continue to cater to and account for London's diversity;
- Inspire others by celebrating the highly skilled but often under-represented women and BAME professionals in this space.

## Relationship to other groups

The Infrastructure Advisory Panel is one of a series of groups inputting into the GLA's infrastructure work programme. These groups include the London Infrastructure Group - comprised of CEOs of London's leading infrastructure providers and contractors, relevant government representatives, regulators and boroughs - and the Mayor's Young Professionals Panel (YPP) - comprised of future industry leaders. It is anticipated that YPP members will graduate to the Infrastructure Advisory Panel at the end of their terms, following a selection process.



## **How we will be engaging with the Panel**

We do not envisage this Panel meeting frequently; our intention is that members will be a flexible resource, offering advice and input regarding key issues and decisions faced by the GLA in relation to the infrastructure agenda. This may include bilateral or group discussions, or smaller working groups considering particular issues, documents or approaches.

We hope that members will also be champions of improved infrastructure coordination, delivery and innovation in their own circles of influence.

Appointment to the Panel will initially be for two years with review after six months to ensure the arrangement is working effectively on both sides.

Panel members are invited to be available for up to three days per annum on a voluntary basis to advise on specific issues and to provide a more general advocacy role, although this is flexible and not a mandated requirement.

Recognising that the GLA may need to access more comprehensive input or support from Panel members, we have set up a clear mechanism to enable members to provide up to 20 days per annum of paid services to the GLA. Any request will be made to IAP members through a written specification of works (this may include requests for input on policy or technical matters or support on specific projects). Requests will be issued to IAP members based on their areas of expertise. Where there are multiple IAP members with similar skills and expertise, we will send the specification to all that qualify.

Any IAP member offering services to the GLA, will need to be registered as a supplier on [the BRAVO system](#). Engagement of IAP members for services will also involve an IR35 check, which is done by the GLA finance team.

## **Communications Protocol**

Panel Appointees are welcome to refer to themselves as being a member of the Panel when engaging on a professional basis with stakeholders or through social media, however are requested to inform the GLA in advance if they are speaking at public events or participating in projects with significant external profile that explicitly refers to their Panel membership. To inform the GLA, please email [infrastructureteam@london.gov.uk](mailto:infrastructureteam@london.gov.uk)

## **The current Panel**

The Panel brings together expertise across the infrastructure space including in urban planning, architecture, civil engineering, finance, economics, legal, utilities, data, digital, telecoms, construction, placemaking, land assembly, project management, policy and economic development.

Panel bios are outlined in a separate link on our webpage [here](#).

## **The recruitment process**

The initial panel recruitment occurred at the beginning of 2020. Going forward, applications will be reviewed on a rolling basis as set out in the 'How to submit an application' link on our webpage.

For more information please visit the GLA website [www.london.gov.uk/better-infrastructure](https://www.london.gov.uk/better-infrastructure) or email [infrastructureteam@london.gov.uk](mailto:infrastructureteam@london.gov.uk)