

## AUDIT PANEL

**Friday, 22 September 2017, 10:00-13:00**

**Room 2427, 24<sup>th</sup> Floor, Empress State Building, Lillie Road, SW6 1TR**

### Membership

Suzanne McCarthy (Chair)  
Mike Adam  
Reshard Auladin  
Graeme Gordon

### Attendees

#### **MOPAC**

Rebecca Lawrence, Chief Executive  
Siobhan Peters, Chief Finance Officer  
Paul Wylie, Director of Strategy

#### **MPS**

Lynda McMullan, Director of Commercial and Finance  
Roisha Hughes, Director of Strategy and Governance  
Robin Wilkinson, Director of People and Change  
Jo Collins, Head of Risk Management  
Nick Kettle, Strategic Manager Safety and Health Risk Management  
Sam Fores, Interim Head of Strategic Inclusion and Diversity

#### **Audit Representatives**

External Audit – Paul Grady, Grant Thornton  
Internal Audit – Julie Norgrove, Director of Audit, Risk and Assurance, MOPAC

### Business to be considered

- |    |  |            |
|----|--|------------|
| 1. | Apologies for absence, introductions and declarations of interests | Oral       |
| 2. | Record of the meeting held on 30 June and actions arising          | Page 1-8   |
| 3. | a. MOPAC Risk Management Report                                    | Page 9-22  |
|    | b. Met Risk Management Report                                      | Page 23-32 |
|    | c. Met Finance Risk  | Page 33-40 |
|    | d. Alignment of MOPAC and Met Risks                                | Page 41-46 |

4.	a.	MOPAC Governance Improvement Plan	Page 47-56
	b.	Met Governance Improvement Plans	Page 57-72
5.		Treasury Management Strategy	Page 73-152
6.		Met Transformation Portfolio Report	Page 153-170
7.		Met Business Plan Quarterly Report	Page 171-184
8.		MOPAC Financial Oversight Model	Oral
9.		External Audit Report	Page 185-280
10.		Director of Audit, Risk and Assurance Quarterly Activity Report	Page 281-296
11.		Met Audit and Inspection Report	Page 297-302
12.		Met Health and Safety Performance Report	Page 303-312
13.		Met Inclusion, Diversity and Equalities Report	Page 313-334
14.	a.	MOPAC Gifts and Hospitality Report	Page 335-338
	b.	Met Gifts and Hospitality Report	Page 339-344
15.		Any Other Business	

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**The next meeting of the Audit Panel is  
scheduled to be held on 19 December 2017**