**Job Description** 

| Job Title:   | Chief of Staff     |
|--------------|--------------------|
| Directorate: | The Mayor's Office |
| Reports to:  | Mayor of London    |

#### Job Purpose

- 1. Provide overall leadership to the work of the Mayor's Office, ensuring that the Mayor receives the advice and support he requires.
- 2. To work with Chairs, Commissioners and Chief Officers in the GLA Group to ensure that the performance of the GLA Group meets the requirements and expectations of the Mayor.
- 3. Act as the Mayor's advisor on resources, including all financial and people matters.
- 4. Represent the Mayor to key stakeholders.
- 5. Take decisions on behalf of the Mayor under delegated authority and deputise for him as appropriate.

#### **Principal Accountabilities**

- 1. Provide high level policy, strategic, budgetary and delivery advice to the Mayor as required.
- 2. Act as the de facto Executive Director for the Mayor's Office, leading the directorate both as part of the GLA corporately and to support the Mayor and their responsibilities across the GLA Group.
- 3. Chair the GLA's Corporate Investment Board and other senior forums, working closely with the GLA's Chief Officer and Executive Directors, so that GLA governance and decision making supports the effective development and delivery of Mayoral priorities.
- 4. Provide a day-to-day interface between the Mayor and GLA Group leaders, including Chairs, Commissioners, Chief Executives and their senior teams, to support the effective development and delivery of Mayoral priorities.

- 5. Chair the GLA Group Collaboration Board and promote the effective, efficient and economic functioning of the GLA Group, including external partners as appropriate. Advise the Mayor on governance across the GLA Group.
- 6. Advise the Mayor on all matters relating to resources in the GLA Group, including finance (budget setting, monitoring and reporting, treasury management), pensions, procurement, human resources (recruitment and Mayoral appointments, diversity and inclusion, staffing policies and matters), facilities, information technology and associated functions, including legal and audit.
- 7. As the Mayor's most senior representative, engage with key senior stakeholders on behalf of the Mayor.
- 8. Act as the Mayor's spokesperson where necessary, in conjunction with the Mayoral Director, Communications and ensure the Mayor's policies and priorities are actively promoted.
- 9. Manage staff and resources allocated to the job in accordance with the Authority's policies and Code of Ethic and Standards.
- 10. Realise the benefits of London's diversity by promoting and enabling equality of opportunities and promoting the diverse needs and aspirations of London's communities.
- 11. Realise the benefits of a flexible approach to work in undertaking the duties and responsibilities of this job, and participating in multi-disciplinary, crossdepartment and cross-organisational groups and project teams.

#### **Key Relationships**

| Accountable to:     | The Mayor of London  |
|---------------------|--|
| Accountable for:    | Staff and resources assigned to the role.  |
| Principal contacts: | The Mayor; the mayoral team; Chief Officer and senior<br>managers of the Authority and its functional bodies; central<br>government, local authorities and other statutory agencies;<br>other GLA Group partners and stakeholders. |

#### Technical requirements/qualifications/experience

1. A clear ability to act in an inspirational leadership role in support of the Mayor (and where necessary on behalf of the Mayor) in relation to policy development, advocacy and stakeholder relations.

- 2. A successful track record of giving high level policy, strategy, budget and delivery advice on complex or sensitive issues in a political environment at senior level.
- 3. Track record of leading high-profile strategic projects successfully and delivering outcomes in a challenging and demanding environment.
- 4. Experience of liaising with government ministers, Council Leaders, senior business leaders and with the ability to influencing relevant outcomes.
- 5. Excellent understanding of the most significant issues facing London with underpinning knowledge about how these may be tackled through development of the various policy areas applicable to this role.
- 6. An understanding of how the GLA's wish to take a strategic lead in combating discrimination and promoting equality of opportunity can be enhanced and successfully supported by this role.

## **Behavioural Competencies**

## **Building and Managing Relationships**

... is developing rapport and working effectively with a diverse range of people, sharing knowledge and skills to deliver shared goals.

## Level 4 indicators of effective performance

- Identifies and engages a diverse range of influential contacts within stakeholder and community groups, and partner organisations
- Builds alliances to establish mutually beneficial working arrangements, openly sharing knowledge and insights
- Actively challenges and addresses 'silo attitudes' to encourage effective relationship building inside and outside the GLA
- Understands the complexities of political dynamics and uses this to manage relationships and resolve conflict effectively
- Identifies clear win-win situations with external partners

## **Stakeholder Focus**

... is consulting with, listening to and understanding the needs of those our work impacts and using this knowledge to shape what we do and manage others' expectations.

# Level 4 indicators of effective performance

- Adapts objectives and the GLA's public facing position based on the context behind stakeholder needs and requests
- Builds the GLA's reputation as an organisation committed to meeting the needs of Londoners
- Manages partner organisations' and Londoners' expectations of the GLA by anticipating and influencing changing priorities

- Instils a culture that encourages GLA staff to think about meeting Londoners' needs first
- Builds the confidence of staff, partner organisations and Londoners by ensuring
- the GLA delivers quality work

## Communicating and Influencing

... is presenting information and arguments clearly and convincingly so that others see us as credible and articulate, and engage with us.

## Level 4 indicators of effective performance

- Articulates self with credibility and conviction, encouraging buy-in to corporate position
- Influences the thinking of other organisations, encouraging them to deliver in line with the GLA
- Ensures that the organisation communicates inclusively with staff and external stakeholders
- Acts as a credible and convincing spokesperson and negotiator for the GLA
- Instils a corporate commitment to accessible communication

## **Strategic Thinking**

... is using an understanding of the bigger picture to uncover potential challenges and opportunities for the long term and turning these into a compelling vision for action.

## Level 4 indicators of effective performance

- Develops a positive and compelling vision of London's future potential, demonstrating confidence in the strategic direction of the GLA
- Translates an understanding of the complex and diverse threats and issues facing London into positive action
- Proactively involves partners in strategic thinking, incorporating their views into plans and working with them to align strategic priorities
- Sets organisational priorities by identifying where time and investment is needed most
- Generates and leads strategic initiatives that reflect the GLA's position as a regional authority

## **Managing and Developing Performance**

... is setting high standards for oneself and others, guiding, motivating and developing them, to achieve high performance and meet the GLA's objectives and statutory obligations.

## Level 4 indicators of effective performance

- Creates an organisation that learns from experience
- Sets clear organisational objectives, cascading challenging yet achievable deliverables to directorates
- Identifies strategic level performance indicators and communicates these clearly
- Leads and sets an example for desired behaviour and performance for GLA staff

 Instils a culture of high performance and outstanding results where staff are encouraged to perform to their best

#### **Decision Making**

... is forming sound, evidence-based judgements, making choices, assessing risks to delivery, and taking accountability for results.

Level 4 indicators of effective performance

- Makes difficult decisions for the long-term benefit of the organisation
- Presents and instils confidence in strategic decision-making
- Consults stakeholders early in critical organisation-wide decisions
- Stands by the decisions and actions of the GLA
- Accepts and promotes accountability for the GLA's decision making
- Ensures the organisation balances effective risk management with the need for timely actions

#### **Organisational Awareness**

... is understanding and being sensitive to organisational dynamics, culture and politics across and beyond the GLA and shaping our approach accordingly.

Level 4 indicators of effective performance

- Focuses on the needs of Londoners, promoting organisational awareness of how they impact GLA priorities
- Anticipates and responds appropriately and professionally to political pressure, inspiring confidence and trust from politicians
- Shapes senior stakeholders' perceptions of the GLA, using their influence to support the GLA agenda
- Influences Londoners' perceptions of the GLA, using the Media where appropriate
- Leads the organisation by setting the highest standard in upholding integrity and ethical behaviour

#### **Responding to Pressure and Change**

... is being flexible and adapting positively, to sustain performance when the situation changes, workload increases, tensions rise or priorities shift.

Level 4 indicators of effective performance

- Demonstrates resilience in the face of challenge from staff, media and partner organisations
- Promotes the GLA as a flexible organisation, responding to the changing needs of Londoners
- Shows positivity in the face of external pressure, minimising negative impact
- Drives a culture of continuous improvement
- Sets the direction for organisational development and ensures effective communication of change initiatives

#### **Reasonable Adjustment**

Reasonable adjustment will be made to working arrangements to accommodate a person with a disability who otherwise would be prevented from undertaking the work.