

Decision-Making Workshop

The Police Authority, Norra Agnegatan 33-37

Friday 6th May 2022 at 09:30 – 14:00



Background

CTPN is hosting a workshop conducted with the Cité-ID Living Lab Urban Resilience Governance and Polygon Co., both based in our partnering city of Montreal, Canada. Taking place at Stockholm Police Headquarters, the workshop is focussed on decision-making and coordination in a counter terrorism context, enabling CTPN members to engage in person by taking a deep-dive into this crucial area.

The CTPN Strategic Coordination report highlighted how “strategic leadership is particularly important in crisis management to successfully navigate inherently unpredictable, complex and high-impact situations”. This is underpinned by effective decision-making. The workshop is framed by following and adapting definitions from ‘The Politics of Crisis Management: Public Leadership under Pressure’:

- *Crisis Management: A crisis can be understood as an urgent threat to the basic structures or fundamental values of an organisation or city that harbours many unknowns and appears to require a far-reaching response (page 5).*
- *Crisis Decision-Making: Making hard calls that weigh policy, political, organisational, ethical, and sometimes personal ramifications, trade-offs, risks, and opportunities (page 16).*
- *Strategic Leadership: The overall direction of crisis responses and the political process surrounding these responses (page 12).*

Aim and Objectives

To convene CTPN board members as senior decision-makers from across participating cities to:

- Raise awareness of the structural, circumstantial, and psychological factors that can impact upon decision-making and their implications including unintended consequences
- Understand the practical tools available for application in these contexts
- Exchange knowledge and experiences between city experts
- Inform the development of a CTPN and CITE-ID model

Workshop Timings/Format

Arrivals are at 09:30 for identification checks and an opening presentation at 10:00. The workshop will explore decision-making and strategic coordination structures in response to emergencies. It will further consider the different environment and dynamics presented by terrorist attacks. This will include interactive, group-based, sessions to enable open dialogue and the exchange of experiences between participants. The workshop will conclude at 13:15 for lunch, which is followed by an optional tour of the Stockholm Police control room at 14:00 before departure.

Reference Materials

- The Politics of Crisis Management published by: [Cambridge University Press](#)
- CTPN Strategic Coordination Report available at: www.london.gov.uk/ctpn
- Joint Decision-Making Model available at: www.jesip.org.uk
- Relevant policies and frameworks specific to your organisations and cities.